



Appendix B

Swansea Bay City Deal Portfolio Quarterly Monitoring Report (Q3 October - December 2024)

Title	Portfolio Management Office (Communications & Marketing)	Reporting Period	Q3 2024/25
Officer	Heidi Harries (SBCD Communications & Marketing Officer)		

Key achievements this Quarter

- 58 positive mentions in local, regional, national and specialist media. Previous quarter was 67 therefore down by 9. Coverage was through the following media outlets: Wales Online, Western Mail the South Wales Evening Post, Wales Business Insider, Business News Wales, Wales 247, Inside Media, and specialist publications. Topics covered include Shared Network supports rural communities, Collage opens energy transition skills hub, incredible projects transforming Swansea City Centre, Canolfan Pentre Awel host carol concert, Pembrokeshire get 60% gigabit connectivity, plans submitted for SWITCH centre.
- X posts - From 1st October - 31st December: Number of followers is 1,516. Post impressions is 2,095. Clicked links is 55.
- Facebook posts - From 1st October - 31st December: Number of followers is 1018. Post impressions is 3,729. Clicked links is 30.
- Social posts and/or web updates including: 50% milestone on upgrade to key public sector sites, Pentre Awel Visit, Gower College UWTSD not business as usual pilot, EV Rally Cymru visit Bay Technology Centre.
- Finalised work on the content and design of the new website. Majority of the pages were built and complete, to include bilingual pages.
- Progressed with storyboards and script writing for the new SBCD video with chosen supplier.
- Represented the City Deal in the Welsh Business Show, Welsh Construction Show and Green Economy Wales Event.
- Prepared and sent out City Deal Christmas Card to database.
- Participated in an Economic Strategy Board visit to Pentre Awel.
- Plan/co-ordinated visit of Welsh Government Minister Rebecca Evans to Neath Port Talbot.
- Planed potential visits until the end of the FY.

Key Activities planned Next Quarter

- Attend events including 4theRegion City Centre Conference and Gower College Apprentice Recruitment Fair
- Launch new website.
- Finalise new SBCD video and launch.
- Update the Communications, Marketing and Engagement Implementation Plan
- Plan and work on drafts for the Annual Report.
- Plan/co-ordinate visits to Pentre Awel, Kingsway and Innovation Matrix
- PR on upcoming activities including Key Highlights for 2025, Portfolio awards received.
- Orlo (Facebook and X platform) training

Title	Portfolio Management Office (Business Engagement)	Reporting Period	Q3 2024/25
Officer	Peter Austin (SBCD Business Engagement Manager)		

Key achievements this Quarter

Support Programmes and Projects - Ongoing support for programmes and projects this quarter includes:

- Supporting Pentre Awel at the community benefits steering group.
- Supporting Skills and Talent with Apprenticeship reporting/ introduction meetings
- Supporting PDM, at Innovate UK launch
- Held discussions re-funding acknowledgement plaques

Events - Events attended include:

- Exhibited at Swansea Welsh Business Show
- Exhibited at Swansea Welsh Construction Show
- Exhibited at 4theRegion Green Economy Conference, Swansea

Business Engagement –

Meetings:

- Daniel Sawko, Shipshape re new Investment platform
- Graham Howe , Advanced Manufacturing Research Catapult, re future opportunities
- Bethan Banister, British Business Bank re Investment Fund Wales
- John Burrans, Digital Catapult re opportunities
- Vanessa Cutler & colleagues from Connected Places Catapult re Japan visit
- Luke Player, Innovation Strategy re potential collaboration project
- Ian Jones, Swansea CC re regional transport plan
- Rachel Morgan, Cardiff Uni re Compound Semiconductor PBIA/skills
- Rhys Parry Welsh Government Introduction meeting
- Richard Scott, consultancy re HAPS collaboration
- Alex Williams, Echoworks, Inception meeting for Animation
- High Value Manufacturing Catapult re skills engagement
- Debbie Johnstone, Innovate uK re skills introduction
- Ioan Teifi, Wavehill, re Evaluation services
- Helen Davies, Welsh Gov re slippage
- Lewis Dean, Wales Innovation Network re opportunities
- Dimitris Pletsas, Swansea Uni re Biophilic living project

Support stakeholder groups.

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- Attended CEIC project Advisory Panel meeting (Swansea & Cardiff Universities).

Economic Strategy Board - This quarter focussed on:

- The ESB site visit to Pentre Awel in December.
- Ongoing liaison with CJC team to support advisors group set up.

Other Activity:

- Facilitated Programme Board
- Presented papers to Joint Committee
- Appointed supplier for animation project.
- Facilitated SBCD Comms & Marketing workshop
- Attended SW Wales Innovate UK launchpad Pembroke Dock
- Attended Wales Innovation Network workshop
- Facilitated Connected Places Catapult Japan delegation meetings
- Facilitated Global Welsh /CJC brain drain meeting
- Attended Regional LAEP meeting
- Attended BCIS Construction Sector webinars

Ongoing Activity

- Preparing Slippage report for Programme Board
- Updating the Construction Impact Assessment for Programme Board
- Preparing Private sector Investment report
- Supporting Portfolio Director in PoMO delivery
- Managing upgrade and development of new SBCD website.
- Continued monitoring of construction costs and associated reporting.
- Monitoring Apprenticeship register reporting.
- Monitoring Portfolio procurement pipeline.
- Updating the PoMO Events planner.
- Responding to enquiries received via the City Deal email inbox and other avenues.
- Managing SBCD LinkedIn account.
- Support Comms & Marketing officer in promotion of SBCD.

Key Activities planned Next Quarter

- Deliver SBCD animation project
- Launch of new SBCD Website.
- Plan and deliver comms and engagement workshop on public engagement.
- Follow up meetings with Advanced Manufacturing Catapult, and Digital Catapult
- Exhibit at 4tR Swansea City Conference
- Support RLSP and exhibit at event in February
- Continue to engage and support stakeholders, programmes and projects, businesses, and ESB Board.
- Support Comms & Marketing officer in promotion of SBCD.

Project Title	Supporting Innovation & Low Carbon Growth (SILCG)	Programme Lead	Lisa Willis
Local Authority Lead	Neath Port Talbot County Borough Council		
Project Delivery Lead	Neath Port Talbot County Borough Council	Reporting Period	Q3 2024/25
SRO	Nicola Pearce		
Investment			
Original Target as per Business Case		£58.7m	
Current Projected Target		£64.7m	
City Deal Funding		£53m	
Projected Public Sector Leverage		£5.6m	
Projected Private Sector Leverage		£6.1m	

1. Scorecard		
Category	RAG	Reasoning
Delivery	↔	Multiple projects at various stages of delivery: <ul style="list-style-type: none"> - Bay Technology Centre - is currently at 65% occupancy with a number of heads of terms being negotiated. - SWITCH - Morgan Sindall progressing with RIBA 4 design stage of the project with regular progress meetings, full planning submitted 18th November 2024 - AMPF/Net Zero Skills Centre of Excellence project at scoping stage and ongoing land negotiations. - PDF round 1 projects commenced, Round 2 Stage 2 applications progressing . - LEV charging infrastructure project progressing - Hydrogen Stimulus Project electrolyser procurement imminent - AQMP project draft analysis report has been received; end of project report underway. -
Scope	↔	All projects remain in scope

Resources	↔	Programme manager not to be replaced, team approached adopted overseen by the Strategic Funding Programmes Manager.
Finance	↔	Still working within budget constraints
Stakeholder Engagement	↔	Regular stakeholder engagement

2. Portfolio Benefits Summary

	Original Target as per Business Case	Current Projected Target	Achievement to Date
Investment (£m)	£58.7m	£64.7m	£9.70m
Jobs Created (FTE)		1335	17
Economic Impact (£m)			
Apprenticeships Created (FTE)			

3. Programme / Project Assurance

Stage	Current DCA Rating	Total Number of Recommendations	Number of Recommendations Outstanding	Next Review Date	JC Approved BC	JC Approved Revised BC	Next Planned BC Revision
PAR	Amber			Q1 2025/26	May 2021	-	Q1 2025/26

4. Procurement Pipeline

Project	Contract Value	Timeline (Calendar Year)	Design Date	Procurement Date	On site Date	Completion Date	
SWITCH Specialist facility (construction)	Circa £15m	Previous Quarter	Q2 2022	Q3 2022	Q2 2025	Q3 2026	
		Current Quarter	Q2 2022	Q3 2022	Q3 2025	Q4 2026	
		Key Notes relating to any changes	Updated to calendar year.				
		Change Management Reference					

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Quarterly Monitoring Report							
SWITCH (Specialist Equipment)	Circa £5m	Previous Quarter	Q2 2022	Q3 2022	Q2 2025	Q3 2026	
		Current Quarter	Q2 2022	Q3 2022	Q3 2025	Q4 2026	
		Key Notes relating to any changes	This revised timeline is to allow for sufficient time to clarify the funding, delivery models and build programmes for SWITCH				
		Change Management Reference					
Hydrogen Stimulus Project	Circa £1m	Previous Quarter	Q3 2022	Q1 2025	Q4 2025/26	Q4 2025/26	
		Current Quarter	Q3 2022	Q1 2025	Q1 2026	Q1 2026	
		Key Notes relating to any changes	Updated to Calendar year				
		Change Management Reference					
Advanced manufacturing Production facility (construction)	Circa £12m	Previous Quarter	Q1 2025/26	Q1 2025/26	Q2 2026/27	Q3 2027/28	
		Current Quarter	Q2 2025	Q2 2025	Q3 2026	Q4 2027	
		Key Notes relating to any changes	Updated to Calendar Year				
		Change Management Reference					
Advanced manufacturing Production facility Specialist equipment	Cira £5m	Previous Quarter	Q1 2025/26	Q1 2025/26	Q2 2026/27	Q3 2027/28	
		Current Quarter	Q2 2025	Q2 2025	Q3 2026	Q4 2027	
		Key Notes relating to any changes	Update to Calendar Year				
		Change Management Reference					
Advanced manufacturing Production Facility End operator	TBC	Previous Quarter	Q1 2025/26	Q1 2025/26	Q2 2026/27	Q3 2027/28	
		Current Quarter	Q2 2025	Q2 2025	Q3 2026	Q4 2027	
		Key Notes relating to any changes	Updated to Calendar Year				

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		Change Management Reference				
Property Development Fund	Circa £10m	Previous Quarter	-	-	-	Q4 2026
		Current Quarter	NA	-	-	Q4 2026
		Key Notes relating to any changes				
		Change Management Process				

5. Key Achievements this Quarter

Project Development

- New SBCD website development is progressing
- SILCG Programme Board meeting held on 21st November 2024
- Attended Joint Scrutiny Committee on 8th October 2024
- Cabinet Secretary Rebecca Evans visit to Bay Technology Centre on 24th October
- Attended Wellbeing Economy Conference 2024 on 18th November
- Input into Industrial Strategy consultation
- Attended City Deal Comms planning meeting 25th November
- Attended Skills Solution Group 26th November
- Attend monthly PoMO meetings
- NPT All Members Seminar – provided an update on SILCG 5th December
- Regular project progress meetings

Bay Technology Centre

- The Centre is now 65% occupied with a number of Heads of Terms progressing.
- Strategic partnerships office in the BTC has been established, this facility is for use by UKSPF funded strategic projects to increase the interaction with existing tenants and provide a hot desk base for UKSPF strategic projects to use.
- The High Value Manufacturing Catapult Baglan has set up at BTC. The HVMC allows manufacturers to tap into the expertise of the Catapult's UK-wide network, keeping businesses in South Wales productive, sustainable and competitive. Alongside office space and collaboration area, a digital factory hub houses state-of-the-art equipment and digital technologies provided by the Welsh Government. The official opening is Feb 2025.

SWITCH

- SWITCH Harbourside design submitted for planning approval, decision expected early 2025
- Ongoing RIBA stage 4 development with Morgan Sindall
- Heads of Terms to be finalised early 2025

Advanced Manufacturing Production Facility & NNZSCoE

- Discussions with interested stakeholders are ongoing
- Active discussions taking place around delivery and operator models for the Facility.
- Land acquisition discussions are ongoing

Property Development Fund

Round One

Three projects have all started works on site and interim claims have started to be processed.

Round Two

Stage 1 applications received from two applicants are currently undergoing due diligence assessments and valuations. Ongoing discussions are in place with regards to a further applicant.

PDF currently over subscribed

Hydrogen Stimulus Project

Connection between Bay Technology Centre and USW Hydrogen Centre

Detailed discussions ongoing to identify the details of live data transfer between the Bay Technology Centre and the Hydrogen Centre.

Refuelling Station Upgrade

The 350bar and 700bar hydrogen refuelling system designs and safety case have been reviewed and pre-tender discussions have taken place, with a view to publishing packaged invitations to tender for the installations.

Hydrogen Production

The Protium 100kW AEM electrolyser continues to operate at the Baglan Hydrogen Centre, producing green hydrogen for distribution to various sites in the region for clean industrial and transport demands. Through USW enabling Protium to locate this first of a kind electrolyser at Baglan, and as a result of USW's technical and safety support to Protium, the company are continuing to pursue significant new investment in larger electrolysers in NPT and the Swansea Bay region.

Hydrogen Vehicle Options

USW and NPTCBC continue to review hydrogen vehicle options to support the original programme aim. Procurement decisions

Hydrogen to Baglan Energy Park

USW have embarked on a project to investigate the technical, economic and environmental feasibility of a local hydrogen pipeline distribution network on Baglan Energy Park, via the EPSRC SWITCH to net zero buildings Place Based Innovation Acceleration Account (PBIAA). This project is now underway and will complement the technical developments underway as part of the H2Stimulus project.

Further Stimulated Hydrogen Projects

Further USW led hydrogen projects continue in NPT developed as a direct result of the H2Stimulus project. These include: **HyWAVE, the Actuation Lab, H2SHIFT, GW-SHIFT PBIAA, HyBRID SBRI**

Air Quality Monitoring Project

- Ricardo Environmental Specialists produced draft quality assurance report of the network with a Year 1 data analysis report written.
- Maintenance carried out and new sensors units were made available.
- Next steps discussions ongoing
- Awaiting apportionment report from Ricardo

Low Emission Vehicle Charging Infrastructure

EV Rally of Cymru 2024 and supporting events

- NPT are actively involved and have contributed directly and indirectly via hydrogen stimulus partners to include a hydrogen fuel cell vehicle in this years EV Rally of Cymru
- 12th November GreenFleet Cymru - Techniquet Cardiff. A gathering of Welsh fleet professionals, a series of keynote presentations from Welsh Gov, Transport for Wales and open Q&A and discussions sessions.
- 12th November: EVolution Cymru – Techniquet Cardiff. The largest gathering of EVs ever assembled in Wales.
- 13th & 14th NovEMBER: EV Rally of Cymru (EVRoC) – A 2-day, 500 mile moving showcase of ZEV capability, charging infrastructure and clean energy projects. Starting in Cardiff, overnight stop in Bangor and the finish point, prize giving and event close hosted at Bay Technology Centre in Neath Port Talbot.

Cross Boundary, Shared EV Charging Infrastructure Pilot

- On-going Pilot project working with Pembs, Carms, Swansea to pilot shared public and fleet infrastructure before passing the pilot study over to CJC Transportation Group to develop across 34 public bodies.
- WG/TfW/Cenex Ev Charging Infrastructure roadshow event Bangor
- A Welsh Government / Transport for Wales Electric Vehicle Infrastructure Local Authority roadshow event
- 2nd October - meeting between a manufacturer and converter of hydrogen fuelled commercial vehicles and an NPT based hydrogen fuelling solutions provider and NPTC representatives to discuss decarbonisation of heavy fleet vehicles, hydrogen refuelling and establishing a manufacturing base in NPT
- 8th October - event at Hwb y Gors and develop ideas around NPTC involvement with community EV charging solutions
- 9th October - British Parking Association event in Swansea Guildhall to talk strategic direction for EV charging and look for collaborative opportunities
- 9th October – Webinar: Welsh Gov / TfW Public EV Infrastructure Support

- 16th October – Webinar: EV Charging Maintenance and future proofing
- 21st October - Webinar: Navigating Net Zero: Understanding the role of hydrogen
- 21st November – Wales Climate Week B2B event Techniquest Cardiff attend with NPT Fleet Manager
- 20th November – Webinar: Transport Decarbonisation Demonstrators programme – online cohort event
- 28th November – Workshop: Regional ULEV Strategy and Policies Study Stakeholder Engagement
- 28/11/24 – Workshop: Local Transport Grants - Local Transport Fund, Resilient Roads Fund & Ultra Low Emission Vehicle Transformation Fund Application guidance
- 11th December Workshop: Road to Zero

6. Key Activity Planned

Project Development

Bay Technology Centre

- Continue to promote facility and sign up additional tenants
- Verify associated outputs of the BTC
- HVMC official opening Feb 2025

SWITCH

- Await planning decision
- Progress with RIBA Stage 4
- Finalise and sign off Heads of Terms and Agreement for Lease
- Preparation to start on site

Advanced Manufacturing Production Facility/NNZSCoE

- Set up meetings to engage local stakeholders to decide on an operator model
- Set up working group to develop scope and delivery options
- Visits planned to local HEI partners
- Progress land negotiations with WG

Property Development Fund

- The project team will continue to support and provide guidance and assistance to all applicants and ensure projects are progressing

Hydrogen Stimulus Project

- Invitation to tender packages will be published for the electrolysis and refuelling technical elements.
- Final technical decisions will be taken on the data handling and control system to integrate with the Technology Centre output.
- Further preparatory/integration work will continue at the Hydrogen Centre to enable swift installation of electrolysis and refuelling elements.
- Hydrogen vehicle options will be narrowed down
- Further development of the 'stimulated' hydrogen projects

Air Quality Monitoring Project

- Undertake project next steps reports

Low Emission Vehicle Charging Infrastructure

- Continue with Cross Boundary Shared Infrastructure Pilot
- Write consultancy project brief – Programme for mapping all EV opportunities within NPT Council.
- Engage with Procurement and Framework to identify pathways for the above programme of work.
- Contact exemplar Councils to determine how they developed their delivery/implementation programme.

- Website development
- Setup EV working group meeting for the end of January 2025 for the core stakeholders
- Work with Highways and Planning Teams on cross pavement cable gully policy
- Develop the concept of a FastNed Rapid EV Charging Hub just off the A465 at Resolven

Attend WG funded, Cenex delivered EVI Training Course across 10 weeks in Q1 2025.

7. Key Events Planned

Event Title	Date (Anticipated)	Role (e.g. Exhibitor, Attendee, Organiser)
Innovate UK Twinning Visit to Japan	January 2025	SILCG overview at conference via Jon Burnes

2. Portfolio Benefits Summary							
		Original Target as per Business Case	Current Projected Target	Achievement to Date			
Local Authority Lead Investment (£m)	Carmarthenshire County Council	30.00	Reporting Period	3.80			
Project Delivery Lead Jobs Created (FTE)	South West Wales Regional & Skills Partnership	0		2		Q3 2024/25	
Economic Impact (£m)	Andrew Cornish						
Apprenticeships Created (FTE)		N/A					
Original Target as per Business Case			£30m				
3. Programme / Project Assurance							
Stage	Current DCA Rating	Total Number of Recommendations	Number of Recommendations Outstanding	Next Review Date	JC Approved BC	JC Approved Revised BC	Next Planned BC Revision
Gateway 0 Projected Private	Green			TBC	July 2021	£4m -	TBC
1. Scorecard							
Category	RAG	Reasoning					
Delivery	↔	24 Pilot projects and 6 Apprenticeship developments have now been approved by RLSP board.					
Scope	↓	Apprenticeship figures lower than anticipated at this stage. New apprenticeship framework developments and increased supply chain engagement and slight extension to Programme to mitigate					
Resources	↔						
Finance	↔	Some financial slippage, change notification regarding slight extension to end date will mitigate.					
Stakeholder Engagement	↔	Engagement with key businesses from across the region to share information on the Skills and Talent Programme					

4. Key Achievements this Quarter

- 24 Pilot projects and 6 Apprenticeship/skills development projects have now been approved by RLSP board and are in various stages of delivery.
- Training provision data has been transitioned onto digital platform.
- Ongoing Feedback from Industry Cluster groups received regarding Sector Skills gaps driving discussions on the developments of Pilot Projects to meet their skills gaps.
- Revised Programme plan to end of spend in development.
- Update of Website.
- Marketing materials for students, parents and business circulated.
- Unique Work experience pilot rolled out and scoping expansion into other Local Authority areas.
- Further pilot project applications in development

5. Key Activity Planned

- Receive and review further pilot project applications.
- Present Draft Programme Plan to Skills Solution Group in February.
- Review Communication plan
- Continue marketing the project and attend events
- Final stage of migration/testing of Barometer/Training Provision onto digital platform.
- Website update being further updated with a view of increased marketing activity and website updates to raise awareness of Programme and stimulate further pilot applications.
- Ongoing discussions with interested parties regarding further pilot project development to meet with the skills gaps identified through the skills barometer.
- Skills and Talent Project Workshop – an opportunity for current pilot project leads and City Deal project leads to review progress, lessons learned and look to develop further pilot projects.
- Attendance at numerous events, to varied stakeholders to raise profile of Skills and Talent Programme and City Deal.

6. Key Events Planned

Event Title	Date (Anticipated)	Role (e.g. Exhibitor, Attendee, Organiser)
Various Parents Evenings	Throughout Term	Exhibitor
Various Careers Fayres	Throughout Term	Exhibitor
Retrofit Conference	13 th February 2025	RLSP Organiser
Skills & Talent Workshop	15 th January 2025	Organiser

Project Title	Pentre Awel		Alex Williams
Local Authority Lead	Carmarthenshire County Council		
Project Delivery Lead	Carmarthenshire County Council	Reporting Period	Q3 2024/25
SRO	Chris Moore		
Investment			
Original Target as per Business Case			£202.48m
Current Projected Target			£218.6m
City Deal			£40m
Projected Public			£68.5m
Projected Private			£110.1m

1. Scorecard		
Category	RAG	Reasoning
Delivery	↔	Remains as AMBER. The current accepted construction Programme shows building handover (sectional completion) in Q1/Q2 2025 for the four primary buildings – including education, business, leisure and café/atrium/facilities management – and external infrastructure, landscaping and public realm. Completion date TBC but within 'Spring 2025' period. Completion of the health and research space will follow later in 2025. Works being delivered and managed in accordance with the NEC3 Construction Contract
Scope	↔	AMBER. Scope of Pentre Awel business, health and research functions is on track. BP2/Savills working closely with project team to attract business tenants within life sciences, health & wellbeing and social care sectors. Marketing literature developed and issued. Whilst Swansea University has signed an Agreement to Lease, deliverability of the full scope of the education and training offer outlined within the Business Case remains challenging. Dedicated Education & Training Group mapping out opportunities
Resources	↔	Remains GREEN. Dedicated Project Team to oversee planning, delivery and operationalisation. Gleeds and Arup providing NEC3 Project Management, site supervision and cost control. CCC Team supplemented by 3 Project Managers through SPF funding to end December 2024 covering roles of (1) business and clinical incubation; (2) research and product development and (3) social models and community health

Finance	↔	GREEN - forecasted construction cost remains in tolerance with the contract sum agreed with Bouygues UK and prior approval at Full Council. Z Clause for managing inflation risk of key materials has been removed from NEC3 contract. Swansea University has signed an Agreement to Lease for its demise. Hywel Dda University Health Board has received sign-off from its Public Board to enter into an Agreement to Lease
Stakeholder Engagement	↔	GREEN – Interest from over 60 organisations/businesses in leasing space at Canolfan Pentre Awel or working in collaboration. Quarterly 'Residents Surgeries' and community newsletters are working well to manage public queries and interest during the construction stage. Over 150 stakeholders engaged at various engagement events during the period, namely public drop-in at Morfa Social Club on 16 th October, stand at Llanelli market and school events.

2. Portfolio Benefits Summary

	Original Target as per Business Case	Current Projected Target	Achievement to Date
Investment (£m)	£202.48m	£218.6m	£99.7m
Jobs Created (FTE)		1853	76
Economic Impact (£m)			
Apprenticeships Created (FTE)		-	62

3. Programme / Project Assurance

Stage	Current DCA Rating	Total Number of Recommendations	Number of Recommendations Outstanding	Next Review Date	JC Approved BC	JC Approved Revised BC	Next Planned BC Revision
PAR	Amber			Q1 2025/26	November 2020	-	Q3 2024/25

4. Procurement Pipeline

Project	Contract Value	Timeline (Calendar Year)	Design Date	Procurement Date	On site Date	Completion Date	
Zone 1 Construction	£84m	Previous Quarter	2018 – 2023		Q3 2021	Q2 2025	
		Current Quarter	2018 – 2023		Q3 2021	Q2 2025	
		Key Notes relating to any changes					
		Change Management Reference					
Zone 1 EV Charging Operator	N/A	Previous Quarter	N/A	Q3 2024	Q1 2025	Ongoing	
		Current Quarter	N/A	Q4 2024	Q1 2025	Ongoing	
		Key Notes relating to any changes					
		Change Management Reference					
Zone 1 Site Security	TBC	Previous Quarter	N/A	Q4 2024	Q1 2025	Ongoing	
		Current Quarter	N/A	Q4 2024	Q2 2025	Ongoing	
		Key Notes relating to any changes					
		Change Management Reference					
Zone 1 - Leisure Equipment	£400k	Previous Quarter	N/A	Q3 2024	Q1 2025	Q1 2025	
		Current Quarter	N/A	Q3 2024	Q1 2025	Q1 2025	
		Key Notes relating to any changes	Procurement exercise concluded. Fitness equipment supplier appointed.				

		Change Management Reference					
Zone 1 – Interior Designer	£13,500	Previous Quarter	N/A	Q3 2024	Q1 2025	Q1 2025	
		Current Quarter	N/A	Q3 2024	Q1 2025	Q1 2025	
		Key Notes relating to any changes	Procurement exercise concluded. Interior designer appointed.				
		Change Management Reference					
Canolfan - furniture supplier	TBC	Previous Quarter	-	-	-	-	
		Current Quarter	2024	Q1 2025	Q2 2025	Q2 2025	
		Key Notes relating to any changes	Procurement route to be determined – could be framework or open tender.				
		Change Management Reference					

5. Key Achievements this Quarter

Construction:

December 31st 2024 marks week 100 of construction works onsite. The external envelope of the building is nearing completion with adjacent landscaping, footpath and public realm works to the building and lake perimeter progressing well. The majority of activity is now concentrated on internal fit-out; first fix' and 'second fix' mechanical and electrical works are underway in leisure, Swansea University and central atrium areas. Key highlights in the period include:

- Completion of main pool and learner pool tiling. Hydrotherapy pool and changing village underway
- Internal timber cladding within central atrium and leisure areas being concluded
- Section 278 highway works to the adjoining B4304 coastal link road have also been undertaken in the period.
- Southern footpath installed. With this milestone, 1.38km of walk/cycle path around the lake has been concluded
- Commencement of kitchen and servery fit-out
- Commencement of adjacent road traffic improvement scheme

Bouygues' completion and handover of Canolfan is planned for late spring 2025 with an opening date for leisure, Swansea University and central atrium (café and mixed seating) spaces to be firmed up in due course. Hywel Dda's health and research facilities will follow later in the year.



Community Benefits:

- BYUK has exceeded its contractual commitment of 4,680 person weeks of TR&T. **4,965 person weeks** delivered to date, inclusive of 62 apprentices and 76 new entrants. Following the end of their contract, 1:1 'pastoral' sessions are being scheduled to facilitate the transition to their next employment or training opportunity and minimise the risk of becoming economically inactive.
- BYUK has interacted with **817** school pupils and delivered **213** hours of schools engagement. A second cohort of primary and secondary school pupils are participating in CCC/BYUK real world learning project and have been tasked with designing Zone 2 nursing home or Zone 4 wellness hotel. The project was runner-up in November's Welsh STEM awards
- BYUK and supply chain volunteered 74 hours for a community renovation project at The Wallich in Tycroes which supports vulnerable groups. It continues to support Llanelli foodbank and hold quarterly resident surgeries.

Project Update:

- Business marketing literature [published](#). Aimed at prospective tenants, the brochure outlines the amenities at Canolfan, schedule of accommodation and promotes the benefits of working in Carmarthenshire.
- CCC and HDUHB finalising the Agreement to Lease.
- Hywel Dda capital funding application for audiology fit-out, hydrotherapy deficit and equipment costs approved by Welsh Government.
- Powell Dobson has produced initial zoning plans and CGIs for the design of the second floor business space, confirming the viability of a mix of small and large offices, co-working spaces, bookable meeting rooms and communal facilities.
- Arup commissioned as landscape architect to undertake RIBA Stage 1 design development of green space to the north of the site (phase 2 in planning context). This will comprise high-level optioneering, feasibility and spatial testing utilising the shortlist developed by the outdoor spaces subgroup.
- Two tenders have been published in the period: (1) EV charging operator and (2) overnight site security. Evaluation planned January 2025; contract award targeted February 2025.

- Over 150 stakeholders engaged at various engagement events during the period, namely public drop-in at Morfa Social Club on 16th October, stand at Llanelli market and school events.
- Pentre Awel LinkedIn page created.
- Revised City Deal Business Case submitted to PoMO
- Economic Strategy Board (ESB) site visit 5th December 2024
- Zone 2 - design brief prepared for Zone 2 nursing/residential home and extra care. This will provide a clear masterplan, programme, cost plan and concept design for Zone 2.
- Zone 4 - competitive dialogue in progress to identify a preferred development partner/operator for the Wellness Hotel.

6. Key Activity Planned

- CCC and partners preparing for the operationalisation of Canolfan following handover in spring 2025, including planned recruitment of leisure, catering and FM posts required for Day 1
- Conclude main building works
- Hywel Dda UHB to enter into Agreement to Lease
- Contract Award for EV charging operator and site security tenders
- Consolidate interest in education and training / teach and treat
- Development of bespoke Pentre Awel website
- SPF project closure 31st January 2025
- Undertake targeted LinkedIn campaign to promote business/office space at Canolfan
- Site visits for City Deal Joint Scrutiny Committee and Leaders of Joint Committee
- Gateway Review Q2 2025 (TBC)

7. Key Events Planned

Event Title	Date (Anticipated)	Role (e.g. Exhibitor, Attendee, Organiser)
Llanelli Community Event (Antioch Centre)	15 th January 2025	Organiser

Project Title	Digital Infrastructure Programme	Programme Lead	Rebecca Llewellyn / Dija Oliver
Local Authority Lead	Carmarthenshire County Council		
Project Delivery Lead	Carmarthenshire County Council	Reporting Period	Q3 2024/25
SRO	Simon Davies		
Investment			
Original Target as per Business Case		£55m	
Current Projected Target		£101.1m	
City Deal		£25m	
Projected Public		£20m	
Projected Private		£56.1m	

1. Scorecard		
Category	RAG	Reasoning
Delivery	↔	<p>Programme remains on track to achieve its objectives to time, with all capital projects now in delivery or procurement.</p> <p>Connected Places PSBA Full Fibre Infrastructure Build to 69 public sector assets – Delivered by: BT Business The project remains on track for completion by September 2025. 50% of sites have been completed allowing partners to benefit from full fibre connectivity, futureproofing sites to support public sector service delivery. Key sites including Pembrey and Margam Country Parks to be completed in Q1/Q2 Cal Yr 2025. Press release published in December 2024 to highlight 50% milestone on website and social media channels.</p> <p>Dark Fibre East – Delivered by: VMO2 Project in full delivery, remains on track for completion by December 2025. Digital champions in each LA are continuing to work with VMO2's social value lead on the social value offering including the deployment of O2 motion trials, access to a digital inclusion fund and free business broadband for community organisations.</p> <p>Dark Fibre Carmarthenshire – Delivered by: TBC</p>

Tender closed for applications in October 2024 and 4 competitive bids were received. Tender evaluations took place shortly after. Currently undergoing final due diligence checks with the preferred bidder prior to awarding contract. Supplier expected to be appointed at the end of January 2025.

Rural

Local Authority teams continue to work with several communities and suppliers to bring gigabit capable broadband to underserved areas through voucher schemes which partially fund the build of these networks. [Details of voucher schemes in delivery are available on our website.](#) Carmarthenshire County Council has signed an open access agreement with Voneus to allow them to use Council assets such as lamppost to enable them to roll out gigabit capable wireless broadband solutions in rural areas.

Identified 2,363 premises which are eligible for support through the programme’s Better Broadband Infill Project. The Digital Infrastructure Programme Board approved reallocating funds from the Connected Places workstream to enable this project to connect as many homes and businesses as possible. The total budget for the project is £8,684,025. Five suppliers expressed an interest in the opportunity. The tender closed for bid submissions on the 19th December with evaluations planned for early January 2025.

Next Generation Wireless

Carmarthenshire, Pembrokeshire and Neath Port Talbot have seen a significant uplift in 4G coverage for all four mobile network operators since the completion of the Shared Rural Network, with Ofcom’s Connected Nations Report showing an increase of 10% in Carmarthenshire and Neath Port Talbot and 7% in Pembrokeshire. All four counties in the Swansea Bay City Region have seen a decrease in total not spots.

Freshwave in partnership with Virgin Media O2 have completed deployment of the first small cells hosted on Council assets in Swansea city centre. Lessons learned from this project have been shared with other Local authorities in the region and Laura Jenkins (Digital Connectivity Manager, Swansea Council) presented at the Welsh Government’s Digital Infrastructure Group to share Swansea’s experience and the key benefits of the Council’s barrier busting group in moving these projects forward.

The 5G Innovation Fund awarded to the Campuses project continues to progress with licences now signed between Ofcom and Vodafone. Revised timescales are pending but due to be received in the new year. Digital Connectivity Relationship Managers in both Swansea Council and Neath Port Talbot Council continue to support with planning applications to minimise delays.

Pentre Awel and the Ospreys are exploring opportunities to utilise the programme’s 5G Innovation Fund for bespoke 5G networks at their respective sites.

Dyfed Powys Police in partnership with Carmarthenshire County Council intend to use sensor technology to tackle anti-social behaviour in Llanelli. The sensors will be connected to the Digital Innovation Network which is made up of 240+ LoRaWAN gateways and is delivering several proof-of-concept trials in each county.

	Fibre	Superfast
Carmarthenshire	66%	92%
Neath Port Talbot	59%	99%
Pembrokeshire	62%	95%
Swansea	77%	99%

	All four MNOs	At least one MNO	No coverage
Carmarthenshire	76%	97%	3%
Neath Port Talbot	83%	99%	1%
Pembrokeshire	84%	99%	1%
Swansea	86%	99%	1%

		<p>Statistics: Ofcom Connected Nations Report 2024</p> <p>Farrpoint were appointed to conduct a mid-term GVA assessment in order to evaluate the impact of re-allocating funding between workstreams. Their final report indicated that the overall programme is now expected to increase regional GVA to £341.7 million over 15 years, up from the previous estimate of £318.8 million as set out in the programme business case. The analysis also highlights that the Digital Infrastructure Programme has the potential to generate over £104.2 million in additional socio-economic benefits for the region.</p> <p>The Digital Infrastructure Programme team are collating data for Farrpoint to complete the benefit impact assessment for 2023 - 2024. We expect this report to be finalised by end of January 2025.</p> <p>The programme Communications and Engagement Officer is continuing to work closely with the local authority teams, partners and suppliers to promote progress being made across all three workstreams. Press release to celebrate a 50% milestone for PSBA completion has been published as well as another to mark Neath Port Talbot's first fibre community partnership with Openreach.</p> <p>The DIP's new website has launched, which allows for more expansive coverage of progress, successes and better levels of information for our audiences. With dedicated pages detailing each individual project, digital champion overviews, a case study page and latest news section, the website offers the programme more scope to communicate to existing and potentially new partners in a more tailored way.</p> <p>The end of the year was marked with a video that looked back at what had been achieved in 2024 and encapsulated the collaborative nature of the work being undertaken and how the region has benefitted. This was published on our LinkedIn, website, the SBCD website as well as sent within an E-newsletter to all our board members.</p>
Scope	↔	No change – programme remains on track to achieve outputs, outcomes and benefits as forecasted.
Resources	↔	Local teams fully resourced and working well across the region with key stakeholders, notably fibre/mobile network providers, internal departments, and open access network providers. Arrangements put in place in August 2024 to resource the programme following the interim appointment of the then programme manager (now vacant) to CCC's Chief Digital Officer position is pending board approval via written procedure following the permanent appointment of the Chief Digital Officer in November 2024. Once approved, the programme will be fully resourced until closure of the programme.
Finance	↔	<p>The programme's revenue budget is currently fully committed to the end of the programme.</p> <p>Capital expenditure remains on track with three contracts / schemes in delivery.</p> <p>The Dark Fibre Carmarthenshire project under the Connected Places workstream is undergoing final due diligence checks with the preferred bidder prior to contract award whilst the procurement exercise for the Better Broadband In-Fill Project under the Rural workstream closed on the 19th December and is being evaluated in January 2025. The budget for the latter is £8,684,025.</p>
Stakeholder Engagement	↔	<p>Stakeholders are fully engaged and working closely with the programme ensuring alignment to regional and national projects, notably Building Digital UK's Project Gigabit.</p> <p>Continuous dialogue with UK and Welsh Governments, and key national and regional private sector partners, including leading telecoms providers. Central team is in regular contact with other growth deals to share best practice/lessons learned/challenges.</p> <p>Programme's approach to deploying digital champions across the region has been recognised as best practice by Welsh Government, who have published the job descriptions for both roles (Digital Connectivity Relationship Managers and Broadband Engagement Officers) as examples on their website for other local authorities to adopt similar approaches.</p> <p>New website for the programme launched in December 2024 as a central point of information for stakeholders which includes an overview of workstreams and their respective projects, latest news, case studies and educational resources. See link - https://digital.swanseabaycitydeal.wales</p>

2. Portfolio Benefits Summary

	Original Target as per Business Case	Current Projected Target	Achievement to Date	Comments
Investment (£m)	£55m	£101.1m	£58.7m	Assessment for FY 23/24 will be completed in Q4 this FY now that key datasets required for the exercise have been published by Ofcom
Jobs Created (FTE)	0	0	13	No further recruitment planned
Economic Impact (£m)	£318m		Evaluated end of programme	Full economic evaluation to be completed at end of programme. Mid-term economic evaluation undertaken in Q3 FY 23/24 by FarrPoint Ltd. shows a predicted GVA of £341.7 million over 15 years (an increase from the original business case prediction of £318m).
Apprenticeships Created (FTE)	N/A	N/A		

3. Programme / Project Assurance							
Stage	Current DCA Rating	Number of Recommendations	Number of Recommendations Outstanding	Next Review Date	JC Approved OBC	JC Approved Revised BC	Next Planned BC Revision
Gateway 0 (Oct 2023)	Amber / Green	3	1	April 2025	December 2020	N/A	August 2025

4. Procurement Pipeline							
Project	Contract Value	Timeline (Calendar Year)	Design Date	Procurement Date	On Site Date	Completion Date	
Connected Places	£12m	Previous Quarter	Q3/Q4 2022	Q3/Q4 2023	Q2 2024	Q1 2026	
		Current Quarter	“	“	“	Q1 2026	
		Key Notes relating to any changes	All procurements under this workstream are now complete.				
		Change Management Reference					
Rural Connectivity	£6m	Previous Quarter	Q2 2024	Q4 2024	Q1 2025	Q4 2026	
		Current Quarter	“	Q4 2024	Q1 2025	Q4 2026	
		Key Notes relating to any changes	There has been a delay in procuring the Better Broadband In-fill Project due to a delay in receiving essential data from UK Government, which means the project will now be procured in Q4.				
		Change Management Reference					
Next gen wireless (5G and IOT networks)	£2.5m	Previous Quarter	Q1 2023	Q4 2023	Various	Q4 2025	
		Current Quarter	“	“	“	Q4 2025	

		Key Notes relating to any changes	
		Change Management Reference	

5. Key Achievements within the Quarter

- PSBA FFIB project in delivery to drive full fibre to 68 public sector assets to support the transformation of public service delivery. 50% of builds completed and progress to date (02/10/24) as follows:
 - 65 surveys complete, 1 in progress
 - 2 sites in planning
 - 28 in build
 - 35 CBT complete
 - 1 CBT-only
 - 34 E2E complete
 - 50% completion PR to follow in Q4.
- Dark Fibre East project mobilised and in delivery following inception meeting held in July 2024. Site surveys underway and in-person meeting to discuss mobilisation plan scheduled for 09/10/24. Project completion due July 2026.
- Dark Fibre Carmarthenshire project out for procurement. ITT closes 10/10/24 with four bids expected. Evaluations to follow w/c 14/10/24.
- Better Broadband In-fill Project in final stages of procurement preparation pending receiving May 24 NROMR and Project Gigabit call-off three data from UKG. Due to launch ITT end of October 2024 pending DI programme board approval of the re-allocation of funding to maximise the project's impact across region.
- Carmarthenshire County Council signed Open Access Agreement with Voneus to support deployment of Gigabit Wireless Access network across the county enabling more residents and businesses to benefit from gigabit connectivity.
- Members of the programme team and Digital Connectivity Relationship Managers within the LAs attended Connected Britain 2024 in London and took part in panel discussions on rural connectivity and driving inward investment into the region. The team were finalists for the Barrier Removals Awards at the UK's flagship digital connectivity event.
- Benefits realisation exercise for 2022-23 completed. 2023-24 exercise to be completed in Q3 23/24.
- Created overarching communications plan for programme.
- SRN video case study completed in collaboration with CCC, Vodafone and Cornerstone.
- Highlights video completed for 5G Innovations event to promote success of the event. All videos available on DI programme's Vimeo.

6. Key Activity Planned

- Commence evaluations of bids submitted for Better Broadband In-fill Project.
- Award Dark Fibre Carmarthenshire contract upon completion of due diligence checks with preferred bidder.
- Collate data and complete benefits investment report for FY 2023-24 – to be completed by end of January 2025.
- Continue to produce case study films that visibly demonstrate the tangible effects of better connectivity.
- Continued press release coverage from the four local authorities as well as regional coverage of programme developments.
- Commence the DIP annual event planning.
- Support engagement events across the four local authorities by creating literature as well as providing organisational support.
- Complete the digital mapping of our portable events screen for all teams to use in 2025.
- Supporting Local Authorities with ongoing Digital Infrastructure interventions and investment.
- Programme risk mitigation ongoing.
- Market engagement with operators and suppliers ongoing.
- Additional lobbying for, facilitating, and supporting of private sector investment.

7. Key Events Planned

Event Title	Date (Anticipated)	Role (e.g. Exhibitor, Attendee, Organiser)
Openreach FCP Drop-ins – Pontyates	09/01/25	To support residents in fibre community partnerships.

Project Title	Swansea City & Waterfront Digital District		Lee Richards
Local Authority Lead	Swansea County Council		
Project Delivery Lead	Swansea County Council	Reporting Period	Q3 2024/25
SRO	Martin Nicholls		
Investment			
Original Target as per Business Case			£175.28m
Current Projected Target			£173.3m
City Deal			£50m
Projected Public			£89.9m
Projected Private			£33.4m

1. Scorecard		
Category	RAG	Reasoning
Delivery	↔	<p>71-72 Kingsway: Building approaching practical completion and work is progressing with tenant leases for over 75% of the office space.</p> <p>Arena Hotel - Negotiations of Heads of Terms with preferred Hotel developer ongoing.</p> <p>Innovation Matrix achieved practical completion in July 2024. Building is 50% occupied with remaining space being actively marketed. Operational management groups have commenced and benefits reporting requirements are currently in the process of being aligned with available University resource to service these needs on an ongoing and sustainable basis</p> <p>Innovation Precinct - Delivery model (as per the business case) is now considered “at risk” due to a number of different factors e.g. land ownership, private funding, university funding, inflation etc). The University’s chief executive and senior management have been considering alternative delivery models in conjunction with Swansea Council. It is intended to establish the principles of a new solution by early 2025, after which the formal change control process will be entered into (Risk - red)</p>

Scope	↔	<p>71-72 Kingsway delivering 104,000 sq ft scheme comprising of F&B, and event hall, flexible/services workspace and 47,000 sq ft of Grade A office space. Once fully occupied the building will create over 600 jobs within the heart of the city centre.</p> <p>Innovation Matrix has delivered the required floorspace agreed in the business case. It will now focus on the integration of the commercial and academic activities in line with the strategy for benefits realisation and the alignment of University resource to service these requirements on an ongoing and sustainable basis.</p> <p>Innovation Precinct is likely to change in scope due to a number of different factors e.g. land ownership, private funding, university funding, inflation etc). The University's chief executive and senior management have been considering alternative delivery models in conjunction with the Council. It is intended to establish the principles of a new solution by early 2025, after which the formal change control process will be entered into (Risk - red)</p>
Resources	↔	<p>71-72 Kingsway: multi disciplined project team and building contractors in place.</p> <p>Innovation Matrix has been delivered by the University project team supported by multi-disciplinary team and building contractor. The University is now focusing on the integration of the commercial and academic activities in line with the strategy for benefits realisation and the alignment of University resource to service these requirements on an ongoing and sustainable basis.</p> <p>Innovation Precinct resource requirements will need to be aligned with the forthcoming change control notification. (Risk Amber)</p>
Finance	↔	<p>71-72 Kingsway investment spend on track, however delay to practical completion and complex tenant internal demise designs are causing challenges to overall budget.</p> <p>Innovation Matrix final account has been agreed and relevant financial reporting has been undertaken in partnership with the funding distributor - Swansea Council</p> <p>Innovation Precinct financial requirements will need to be aligned with the forthcoming change control notification.(Risk Amber)</p>
Stakeholder Engagement	↔	<p>Swansea Council governance and reporting in place to ensure Council and City Deal are engaged correctly. 71-72 Kingsway held stakeholder engagements during design and delivery of the project. Current stakeholders include</p> <ul style="list-style-type: none"> • Local private sector businesses who offer office accommodation. <p>Innovation Matrix will continue stakeholder engagement through:</p> <ul style="list-style-type: none"> • A Commercial Management Board will be established to ensure the ongoing viability of the business model • A Tenant Management Board will be established to ensure that tenants comply with the commitments in their leases both legally and from an academic engagement perspective <p>Innovation Precinct - The University's chief executive and senior management have been considering alternative delivery models in conjunction with Swansea Council (Risk - red)</p>

2. Portfolio Benefits Summary

	Original Target as per Business Case	Current Projected Target	Achievement to Date	Comments
Investment (£m)	£175.28m	£173.3m	£131.4m	
Jobs Created (FTE)		1281	425	
Economic Impact (£m)				
Apprenticeships Created (FTE)		-	18	

3. Programme / Project Assurance

Stage	Current DCA Rating	Total Number of Recommendations	Number of Recommendations Outstanding	Next Review Date	JC Approved BC	JC Approved Revised BC	Next Planned BC Revision
PAR	Amber / Green			TBC	November 2018	September 2022	TBC

4. Procurement Pipeline

Project	Contract Value	Timeline (Calendar Year)	Design Date	Procurement Date	On site Date	Completion Date
71 – 72 Kingsway Office Accommodation	Circa £49.6m	Previous Quarter	2020	Q3 2021	Q4 2021	Q3 2024
		Current Quarter	-	-	-	Q1 2025
		Key Notes relating to any changes				
		Change Management Reference				

Innovation Matrix	Circa £12m	Previous Quarter	2022	Q4 2021	Q1 2023	Q2 2024	
		Current Quarter	-	-	-	-	
		Key Notes relating to any changes					
		Change Management Reference					
Innovation Precinct	Circa £17.42m	Previous Quarter	Q1 2025 (est)	Q3 2025 (est)	Q1 2026 (est)	Q4 2027 (est)	
		Current Quarter					
		Key Notes relating to any changes	All estimated dates which will be subject of approvals to a likely change control notification by the end of 2024				
		Change Management Reference					

5. Key Achievements this Quarter

Digital Arena and Hotel.

- Hotel: Negotiations of Heads of Terms with preferred Hotel developer ongoing.

71/72 Kingsway Construction:

- Agreement in principle reached with Bouygues around the outstanding issue that has held up building control certification.
- Bouygues have agreed to carry out the remedial works to the doors and target date for completion of this task and therefore PC is end of Jan 2025.
- Swansea Council took possession of the 7172 Kingsway from Dec 11th, with Savills in place to secure and manage the building.
- Tenant fit out – progressing with design and cost for tenant fit out.

71/72 Kingsway Commercial:

- Progressing with Agreement to Lease with three tenants for the 2nd and 3rd floors.
- Entered into Agreement to Lease with Flex Operator for circa 20,000 sq ft of space.
- Negotiating HoT's with a coffee operator for ground floor F&B.

Innovation Matrix:

- Achieved **practical completion in June 2024**
- The final **Project Board** was held at which the final account was agreed 19th June 2024
- **Tenants commenced occupation of the building on 22nd July**
- **Operational plans** have been reviewed by the University's Pro-Vice-Chancellor for Business and Commercial and the following actions have been taken:
 - A Commercial Management Board has been established to ensure the ongoing viability of the business model
 - A Tenant Management Board has been established to ensure that tenants comply with the commitments in their leases both legally and from an academic engagement perspective
 - Academic space has been reduced in favour of enhancing the commercial offering
 - The café space will be operated by the University and not by an external operator as previously reported

Innovation Precinct:

- The **current delivery model (as per the business case) is now considered "at risk"** due to a number of different factors e.g. land ownership, private funding, university funding, inflation etc)
- The University's **chief executive and senior management have been considering alternative delivery models in conjunction with Swansea Council**
- It is intended to establish the principles of a new solution by the **early 2025**, after which the **formal change control process** will be entered into

6. Key Activity Planned

Arena and Hotel

- Progress HoT's with Hotel developer.

71/72 Kingsway

- Obtain full practical completion, ensuring all planning conditions are discharged.
- Sign leases with the second floor and third floor tenants and flex operator.
- Complete data connections to the building.
- Continue to market the remaining floor and F&B units.

- Progress Managing Agent mobilization and Building Management Strategy.
- Progress design and costings for public realm Mowbray Yard to the rear of the building.

Innovation Matrix:

- Develop the catering offer to reflect the University as a principle operator
- Develop the resourcing of the building to ensure that academic/industry engagement aspirations are realised
- Continue operational board to ensure that project benefits are realised and that internal University resource is aligned to support this

Innovation Precinct:

- Agreement of the principles of a potential alternative delivery model between the University and the Council
- Development of a viable business operating model and accommodation schedule
- Submission of a formal change control notification to the City Deal

7. Key Events Planned

Event Title	Date (Anticipated)	Role (e.g. Exhibitor, Attendee, Organiser)
Innovation Matrix Opening Ceremony	March 2025	TBA by University Senior Leadership Team
71 72 Kingsway Opening Ceremony	Q2 2025 (TBC)	

Project Title	Yr Egin – Creative Digital Cluster		Geraint Flowers
Local Authority Lead	Carmarthenshire County Council		
Project Delivery Lead	University of Wales Trinity St Davis	Reporting Period	Q3 2024/25
SRO	Professor Elwen Evans		
Investment			
Original Target as per Business Case		£25.2m	
Current Projected Target		£25.2m	
City Deal		£5m	
Projected Public		£18.7m	
Projected Private		£1.5m	

1. Scorecard		
Category	RAG	Reasoning
Delivery	↔	<p>Increasing economic uncertainty and Covid implications impacting on levels and nature of demand. Following Phase 1 Lessons Learned exercise, an updated Creative Sector demand analysis has identified a significant change in the type of target companies (by financial size) and nature of provision required (bespoke support services rather than leased floorspace).</p> <p>The University's Senior Leadership team has changed in the past year. This has resulted in a pause to align potential capital expenditure with wider institutional finances. This review has impacted on the project timeline.</p>
Scope	↔	Project team moving forward with Change notification for Egin Phase 2 but this will only be submitted when the new University Senior Leadership Team have agreed the direction of travel for the wider institution.
Resources	↔	The University's City Deal Project resource has been working on wider institutional priorities and will need to re-align to the delivery of Egin Phase 2 when the direction of travel has been agreed

Finance	↔	Some financial slippage has been identified which may put the Programme / Project's scope, time, cost, and/or benefits at risk. The reason for this is that the University's Senior Leadership team has changed in the past year. This has resulted in a pause to align potential capital expenditure with wider institutional finances.
Stakeholder Engagement	↔	No change

2. Portfolio Benefits Summary Yr Egin				
	Original Target as per Business Case	Current Projected Target	Achievement to Date	Comments
Investment (£m)	£25.2m	25.2m	14.87m	An economic analysis has been undertaken on the Egin 1 Project. It has been agreed that this will be presented to Joint Committee
Jobs Created (FTE)		427	117	
Economic Impact (£m)				
Apprenticeships Created (FTE)		-	22	

Portfolio Benefits Summary Innovation Matrix			
	Total Investment Target	Achievement to Date	Comments
Investment (£m)	-	-	An economic analysis has been undertaken on the Egin 1 Project. It has been agreed that this will be presented to Joint Committee
Jobs Created (FTE)	-	6	
Economic Impact (£m)			
Apprenticeships Created (FTE)	-	29	

3. Programme / Project Assurance							
Stage	Current DCA Rating	Total Number of Recommendations	Number of Recommendations Outstanding	Next Review Date	JC Approved BC	JC Approved Revised BC	Next Planned BC Revision
Yr Egin Phase 1							
Gateway 5	Green	11	0	N/A	August 2018	March 2019	N/A

Yr Egin Phase 2							
Gateway 1-2	TBA						

4. Procurement Pipeline						
Project	Contract Value	Timeline (Calendar Year)	Design Date	Procurement Date	On site Date	Completion Date
Creative Business Hub Phase 2	TBC	Previous Quarter	Q3 2022 Q4 2024	Q1 2025	Q3 2025	Q4 2026
		Current Quarter	Q3 2022-Q4 2024	Q1 2025	Q3 2025	Q4 2026
		Key Notes relating to any changes	The University's Senior Leadership team has changed in the past year. This has resulted in a pause to align potential capital expenditure with wider institutional finances. This review has impacted on the project timeline.			
		Change Management Reference				

5. Key Achievements this Quarter

Yr Egin

- University is liaising with Carmarthenshire Council on an alternative delivery solution for Egin 2. Once agreed, this will need to be documented through the agreed change control process

6. Key Activity Planned

Yr Egin

- University to complete initial Change Notification to evidence the requirements for Egin Phase 2 and document the rationale behind the change in delivery methodology in conjunction with Carmarthenshire Council.
- Ongoing financial development to understand and agree City Deal funding considerations which align with the changed delivery model

7. Key Events Planned

Event Title	Date (Anticipated)	Role (e.g. Exhibitor, Attendee, Organiser)

Project Title	HAPS	Programme Lead	Oonagh Gavigan
Local Authority Lead	Neath Port Talbot County Borough Council		
Project Delivery Lead	Neath Port Talbot County Borough Council	Reporting Period	Q3 2024/25
SRO	Nicola Pearce		
Investment			
Original Target as per Business Case		£505.5m	
Current Projected Target		£505.5m	
City Deal		£15m	
Projected Public		£114.6m	
Projected Private		£375.9m	

1. Scorecard		
Category	RAG	Reasoning
Delivery	↔	Project Delivery is well underway with a large proportion of the HAPS Financial Incentives Fund now been allocated to a variety of housing developments across the region.
Scope	↔	The scope of the project remains aligned to the business case.
Resources	↔	Resources remain unchanged, with three members of staff members making up the HAPS project team. Additionally, a Marketing Apprentice has also joined the team to support promotional and marketing activity.
Finance	↔	Project is proceeding according to budget – a reprofile of investments is now required to more accurately reflect the timeline of housing developments completion dates, as per the Financial Incentive Fund allocations.
Stakeholder Engagement	↔	Stakeholder engagement is progressing well. A communications plan is in place and the project team continue to seek methods of engagement with various stakeholder groups to meet the project objectives.

2. Portfolio Benefits Summary				
	Original Target as per Business Case	Current Projected Target	Achievement to Date	Comments
Investment (£m)	£505.5m	505.50m	80.5m	
Jobs Created (FTE)		1804	10	Tracking exercise to be undertaken
Economic Impact (£m)				
Apprenticeships Created (FTE)		-	1	--

3. Programme / Project Assurance							
Stage	Current DCA Rating	Total Number of Recommendations	Number of Recommendations Outstanding	Next Review Date	JC Approved OBC	JC Approved Revised BC	Next Planned BC Revision
PAR	Amber	6	1	Q4 2024/25	May 2021	-	Q4 2024/25

4. Procurement Pipeline							
Project	Contract Value	Timeline (Calendar Year)	Design Date	Procurement Date	On Site Date	Completion Date	
Monitoring & Evaluation Services	£1m	Previous Quarter	Q4 2021	Q1 2022	Q1 2023	Q4 2027	
		Current Quarter					
		Key Notes relating to any changes	No changes - contract is delivering aligned to contract agreement				
		Change Management Reference					
Financial Incentives Fund	£5.75m	Previous Quarter	Q1 2024	Q1 2023	2023	Q4 2027	
		Current Quarter					

		Key Notes relating to any changes	A large part of this funding has been allocated and delivery is progressing well.			
		Change Management Reference				
Regional Supply Chain Fund	£7m	Previous Quarter	Q4 2021	Q2 2024	-	-
		Current Quarter				
		Key Notes relating to any changes	Funding 'Expression of Interest' stage will commence by Q2 2025			
		Change Management Reference				

5. Key Achievements this Quarter

Project Development

- Successful visit for Local Authority Councillors from across the Region to attend SO Modular Factory Visit and Site visit at Tai Tarian's County Flats development took place 27th Nov 24 to support the knowledge and understanding of HAPS Homes and Modern Methods of Construction.
- Cardiff University Welsh School of Architecture presented their mid year report to HAPS Project Board in December 24.
- HAPS Demo House (in partnership with Tai Tarian and Cardiff Uni WSA) funded by UK Gov. Shared Prosperity Funding is almost complete. Dates to host open dates have been agreed (Feb/March 25) and an invite list has been compiled.
- Attended and presented at the RLSP Construction Cluster Group (Parc Y Scarlets)
- Attended Pembrokeshire's Public Health Wales 'Cost of Living, Poverty Prevention and Economic Regen Meeting'
- Regular meetings continue to take place with the Regional LAEP staff to ensure co-ordination and opportunities are maximised. HAPS Project Manager now also attends the LAEP Steering Group.
- Attended (will continue to support) the Net Zero Carbon Hwb Skills and Training Group arranged by Welsh Government.
- Now working with Development Bank of Wales to share information and ensure all housing developments are maximising the opportunity for creating HAPS homes.
- Attended So Modular Open House for Architect & Designers Event to raise profile of HAPS
- Attended Green Economy Event in Swansea to host session on renewable technology in homes.
- Presented a Members Briefing for Neath Port Talbot Councillors, providing an overview and update HAPS.

6. Key Activity Planned

Project Development

- Launch 'expression of interest' stage for HAPS Supply Chain Development Fund by Q2 2025
- Year two report of Cardiff Uni WSA 'HAPS Technical Monitoring & Evaluation' to be presented to HAPS Project Board
- Supporting the third phase of funding for the PBIAA 'Impact Delivery Call' ensuring alignment to benefit HAPS activities and objectives.
- Create content for marketing the first HAPS funded project to be released – video currently being compiled of all partners, residents and contractors. (Development by Pobl in Carmarthenshire)
- HAPS Daikin Heat Pump Event to take place in February 25.
- Event to be planned for May 25 to share the work of HAPS and raise the profile of the various projects being supported.
- Final video content to be created of HAPS Demo House – final works, journey and impact
- Continue discussions with NHS / ARCH to discuss funding opportunities linked with health and targeting funding

7. Key Events Planned

Event Title	Date (Anticipated)	Role (e.g. Exhibitor, Attendee, Organiser)
Daikin Event	February 2025	Organiser
HAPS Demo House - completion / open days	February / March 2025	Organiser
Launch of WG - Tai ar y Cyd	January 2025	Attendee
Supporting ARCH Health Insights Workshops	February 2025	Exhibitor
HAPS - Project Progress Event	May 2025	Organiser
WG Housing Decarbonisation - Community of Practice	29 th January 2025	Attendee
WG Hwb Skills & Training	TBC	Attendee
Skills Solution Group	12 th February 2025	Attendee

Project Title	Pembroke Dock Marine	Programme Lead	Matt Jones
Local Authority Lead	Pembrokeshire County Council		
Project Delivery Lead	Pembrokeshire County Council	Reporting Period	Q3 2024/25
SRO	Rachel Moxey		
Investment			
Original Target as per Business Case		£60.53m	
Current Projected Target		£67.2m	
City Deal		£28m	
Projected Public		£19.2m	
Projected Private		£20m	

1. Scorecard		
Category	RAG	Reasoning
Delivery	↔	PAR review completed in Sept / Oct 23, which concluded PDM is mostly green with some Amber (focusing on Outcome and Impact related benefit realisation)
Scope	↔	
Resources	↔	
Finance	↔	
Stakeholder Engagement	↔	

2. Portfolio Benefits Summary

	Original Target as per Business Case	Current Projected Target	Achievement to Date	Comments
Investment (£m)	£60.53m	67.2m	58.6m	
Jobs Created (FTE)		1881	77	
Economic Impact (£m)				
Apprenticeships (FTE)			6	

3. Programme / Project Assurance

Stage	Current DCA Rating	Total Number of Recommendations	Number of Recommendations Outstanding	Next Review Date	JC Approved BC	JC Approved Revised BC	Next Planned BC Revision
PAR	Amber / Green			TBC	January 2020	September 2023	

4. Procurement Pipeline

Project	Contract Value	Timeline (Calendar Year)	Design Date	Procurement Date	On Site Date	Completion Date
Marine Energy Engineering Centre of Excellence (MEECE)						
Vessel hire for deployments in META	£26k	Previous Quarter	-	2021	On Going	On Going
		Current Quarter				
		Key Notes relating to any changes	Complete, no immediate deployments expected			
		Change Management Reference				
Vessel Charter		Previous Quarter	-	N/A	2023	On Going
		Current Quarter	-	-	-	On Going

	£47,040k	Key Notes relating to any changes	Complete, no further immediate deployments expected			
		Change Management Reference				
META Berthing Fees	£196k	Previous Quarter	-	2021	On Going	On Going
		Current Quarter				
		Key Notes relating to any changes	Complete, no further immediate deployments expected			
		Change Management Reference				
Civils for X-Band Radar at St Anne's Head	<£25k	Previous Quarter	-	2024	Expected 2024	Expected 2024
		Current Quarter			Expected Nov 24	Expected Dec 24
		Key Notes relating to any changes				
		Change Management Reference				
Marine Energy Test Area (META)						
Legal Support	£10k	Previous Quarter	-	2024	-	-
		Current Quarter	-	-	-	-
		Key Notes relating to any changes	Complete. No further Legal support expected.			
		Change Management Reference				
Pembrokeshire Demonstration Zone (PDZ)						
		Previous Quester				

Updated Consent Schedule, Scope and Cost Assessment	<£25k	Current Quarter	Jan 2025	Feb 2025	March 2025	May 2025	
		Key Notes relating to any changes	May be delivered by MHHK Partner if budget available (i.e. not sub-contracted)				
		Change Management Reference					
F-Pod Procurement from Subsea Soundscape	>£25k (£450k)	Previous Quarter					
		Current Quarter	Jan 25 – Feb 25	March 2025	June 2025	June 2026	
		Key Notes relating to any changes	No Change but capital purchase of equipment for the passive acoustic monitoring of cetaceans that will cover the Celtic Sea Basin and PDZ. 70% funded by The Crown Estate's Offshore Wind Evidence Change Program.				
		Change Management Reference					

5. Key Achievements this Quarter

PDI update

Enhancement to Carriage Drive for the community.

12 month defect period signed off for Lot 2 with no outstanding defects.

PDZ Update (Focus is on MHHK)

Milford Haven Hydrogen Kingdom – Moving into Claim period 3 with Innovate UK. Outputs Commercially sensitive however the following engagement has been undertaken:

- Presented at SWales Launchpad Event – 11.10.2024 (Pembroke Dock)
- Attended Western Gateway Convention & Followed up with Western Gateway on MHHK.
- Attended NESO launch in Cardiff securing contacts and interest for MHHK Advisory Board.

Re-Energise Podcast

[Stream Episode 51: Green Hydrogen & Milford Haven Hydrogen Kingdom by The ReEnergise Podcast | Listen online for free on SoundCloud](#)

- Attended and presented PDZ / MHHK at [Planning for Infrastructure in Wales 2024 | Waterfront Conference Company Future Energy Wales 2024](#) Attended with OREC on MHHK Stand Presence.
- Speaker in an Innovate UK organised hydrogen adoption myth busting webinar session on 'Hydrogen R&D: Bridging the gap between academia and industry'.

[Navigating Net Zero: Understanding the Role of Hydrogen - Innovate UK Business Connect](#)

CSP have become members of Hydrogen Southwest and also jointed the Hydrogen Advisory Group in Net Zero Industry Wales & Tim James has been appointed to the Private Sector Advisory Board to support the Southwest Wales Joint Committee.

Non SBCD Funded activity delivered by CSP also supported the development of five the successful proposition's to The Crown Estate's Supply Chain Accelerator Program (two of those being located in the SBCR.)

META update

Crown Estate visit to META.

Ocean Energy Europe Conference in Scotland.

Pre-deployment prep for Porpoise Power and CGEN test programmes.

Innovate UK SW Wales Launchpad bid submitted

MEECE update

Attended Western Gateway Convention, promoting MEECE/PDM.

Attended, exhibited at and delivered supply chain panel session (in conjunction with HVMC) at Future Energy Wales conference.

Confirmed funding from Welsh Government HyBrid programme for Hydrogen Port Refueling project (HyPR 2) led by Port of Milford Haven.

Confirmed Agile Cymru funding (£23k) to encourage cooperation across the Irish sea on offshore wind decommissioning and circular economy.

Attended and exhibited at 2-day Spotlight event in London, promoting PDM and the Celtic Sea Cluster.

Supported PoMH with presentation to Japan Marine United at Pembroke Port, organized by Welsh Government inward investment team.

Attended Celtic Sea APPG meeting in Westminster.

Attended 2-day Spotlight event at ExCeL in London, promoting Celtic Sea Cluster and PDM.

Submitted bid for I-UK funding under bilateral UK-Singapore programme to demonstrate and develop innovative offshore environmental monitoring technology.

6. Key Activity Planned

PDI

Completion of PDI, including sign off following 12-month defect period.

PDZ

Ongoing Delivery of MHHK related procurements.

Legally reviewed Consenting Envelop / Strategy for High Medium and Low Use Capacity Projects (Jan – 25).
 Consenting Roadmap with Milestones and Risks / Class 3 Cost estimate / Survey Schedule and Scope (Mar / Apr 25).

Progress work to improve the collaborative understanding of the role representative environment testing will need to play to support new products and services getting into Celtic Sea Developments, leading to lease variation and PDZ potentially being used for that purpose.

META

Pembrokeshire College floating platform deployment and test – January 2025
 Porpoise Power installation and test programme – February 2025
 META wavebuoy deployment at META East Pickard Bay test site

MEECE

Beginning development of JIP proposal to investigate biofouling of cables and mooring systems in the Celtic Sea environment.
 Preparing to deploy X-Band RADAR system at St Anne’s Head, for novel metocean monitoring activity.

7. Key Events Planned

Event Title	Date (Anticipated)	Role (e.g. Exhibitor, Attendee, Organiser)
MEW Annual Conference	7 th - 8 th May	MEECE exhibiting and attending, CSP attending.
All Energy, Glasgow	14 th - 15 th May	Paul Ellsmore attending. MHHK submitted paper to promote SBCR and MHHK. If successful CSP will attend.
HVMC Opening in Neath Port Talbot	13 th Feb	CSP attending
Pembs College SCAF Innovation HWB workshop	13 th Jan	CSP attending
MEW members Summit & Supply Chain Round Table	13 th Feb	CSP attending

Project Title	Campuses	Programme Lead	Clare Henson
Local Authority Lead	City and County of Swansea		
Project Delivery Lead	Swansea University	Reporting Period	Q3 2024/2025
SRO	Keith Lloyd		
Investment			
Original Target as per Business Case		£130.44m	
Current Projected Target		£135.2m	
City Deal		£15m	
Projected Public		£58m	
Projected Private		£62.2m	

1. Scorecard		
Category	RAG	Reasoning
Delivery	↔	Delays with the funding agreement have started to affect the timeline of the project. Funding agreement signed January 2024. 3 separate change notifications (ILS Singleton, Morriston Management, Access Route) will be submitted to reprofile timelines of outputs. Mitigating actions formulated and circa £4M approved for Singleton phase 1 by Swansea University. Delivery and finance red due to funding agreement only being signed.
Scope	↔	Scope of the project remains unchanged as per the Business case however particular focus is on the affordability of the Phase 1 Singleton development and Morriston Management Centre. Outputs, Outcomes and Impacts in progress, evidence being gathered.
Resources	↔	
Finance	↔	Sketty lane building and circa £4M approved for Singleton phase 1 by Swansea University. Delivery and finance red due to funding agreement only being signed.
Stakeholder Engagement	↔	Continued positive engagement with multiple stakeholders

2. Portfolio Benefits Summary

	Original Target as per Business Case	Current Projected Target	Achievement to Date	Comments
Investment (£m)		135.0m	2.60m	
Jobs Created (FTE)		1120	5	

3. Programme / Project Assurance

Stage	Current DCA Rating	Total Number of Recommendations	Number of Recommendations Outstanding	Next Review Date	JC Approved OBC	JC Approved Revised BC	Next Planned BC Revision
PAR	Amber / Green			Q4 2024/25	October 2021	-	March 2025

4. Procurement Pipeline

Project	Contract Value	Timeline (Calendar Year)	Design Date	Procurement Date	On Site Date	Completion Date	
Phase 1a Morriston Refurbishment	Circa £1.25m	Previous Quarter	Q3 2023	Q1 2025	Q3 2025	Q1 2026	
		Current Quarter	Q3 2023	Q1 2025	Q3 2025	Q1 2026	
		Key Notes relating to any changes					
		Change Management Reference		Change notification to be submitted			
Phase 1b Campuses Building	Circa £17m	Previous Quarter	Q4 2022	Q3 2023	Q4 2024	Q3 2026	
		Current Quarter	Stage 2 completed	Stage 3 Q3 2024 completed	Stage 4 Q4 2024 in progress	Q3 2026	
		Key Notes relating to any changes		Main contractor appointed. Reviewing stage 3 designs			
		Change Management Reference		Change notification to be submitted			

5. Key Achievements within the Quarter

- Continued workstream meetings held with WS1 Morriston Management Centre, WS2 Sketty Lane, WS3 Education, WS4 Enterprise and Innovation, WS7 Research, WS8 Health and Wellbeing WS9 Morrison Link Road, Singleton Phase 2
- WS2; Sketty lane
 - 1st Stage of 2 Stage Contractor procurement completed (main contractor appointed).
 - 1st Stage Contractor appointment under a Professional Services Contract (NEC4PSC) for pre-construction services.
 - Initial due diligence of Stage 3 design undertaken with proposals presented to achieve cost efficiencies.
- 5G Vodafone bid - Continuing to progress. Change notification approved by Digital Infrastructure project.
- Continued development of key business relationships and development of research and innovation collaborations
- NNIISH newsletter published
- Benefits
 - 80 Cluster companies signed up to the NNIISH newsletter, A total of 149 including public, third sector and academic persons
 - 13 innovation and commercialisation opportunities

6. Key Activity Planned

- WS1 - Morriston Management Centre - Further development on tender pack; detail designs/ requirements.
- WS2 - Progress with developing cost efficiency design proposals to achieve affordable target cost prior to advancing to RIBA Stage 4. Contractor-led design team to present proposals to key stakeholders January 2025.
- WS3 - Task & finish group established to explore opportunities for new courses. External funding opportunities, (e.g. Skills and Talent), being pursued to fund new courses.
- WS4 and 5 - Continued discussions with Vodafone UK senior leadership and other stakeholders to develop cluster of companies and commercial opportunities
-

7. Key Events Planned

Event Title	Date (Anticipated)	Role (e.g. Exhibitor, Attendee, Organiser)
HNA Third Sector event	February 2025	Organiser