



Swansea Bay City Region Joint Committee – 13 February 2025

## Swansea Bay City Deal - The Future Role of the Programme/Portfolio Management Office (PoMO)

<b>Purpose:</b>	To commission a review of the PoMO to present to the Swansea Bay City Region Joint Committee.
<b>Policy Framework:</b>	Swansea Bay City Region Joint Committee Agreement
<b>Recommendation:</b>	It is recommended that:
1)	A review and evaluation of the PoMO function is commissioned due to the fact that there is no agreement to ongoing funding of the PoMO beyond 2025-26.
2)	The draft terms of reference attached at Appendix 2 are approved and authority is delegated to the officer group (recommendation 3) to further develop the terms of reference as appropriate.
3)	That the review is undertaken by a representative officer group from the constituent authorities comprising the officers set out in paragraph 1 of the terms of reference.
4)	A report be produced with a series of considered options, together with a comprehensive impact evaluation of those options for the Joint Committee to consider at a future meeting.
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## **1. Introduction**

- 1.1 The Swansea Bay City Deal represents a £1.3 billion programme over nine programmes and projects to be delivered across the Neath Port Talbot, Swansea, Carmarthenshire and Pembrokeshire areas over a 15 year period.
- 1.2 A Joint Committee, whose membership is drawn from the political leadership of the four local authorities in the region, provides direction for the programme. The Committee is supported by a Programme/Portfolio Director and a Programme/Portfolio Management Office (PoMO). The PoMO also supports the Senior Responsible Officer (SRO) and the Programme Board, including the individual programme and project sponsors.
- 1.3 The PoMO has been instrumental in bringing strong governance to the delivery of the programme, supporting: the development and approval of business cases; engaging key stakeholders through communications and marketing activities; co-ordinating progress reports to the Joint Committee but also through the sponsoring departments of the UK and Welsh governments; supporting the Economic Strategy Board; and other related matters. All projects and programmes are now at various stages of delivery.
- 1.4 The funding for the PoMO has been provided from a top slice of the government grant available for the Deal of 1.5% (£3,615k) and in its early years this was supplemented by contributions from the eight partners (£2,000k - £50k from 8 partners for a term of 5 years 2018/19-2022/23). Please see Appendix 1 for further detail. Partner contributions were discontinued in March 2023 and the balance of the top slice funding will be exhausted in the next financial year 2025-26 if all posts in the structure were to be filled.
- 1.5 Continuing to hold existing vacancies would produce a small surplus of £89k at year end, but clearly insufficient funds to support the continuation of the existing structure beyond that point.
- 1.6 Accordingly, it is now necessary to make decisions as to the future role, structure and funding arrangements that will support the Deal over the remainder of the programme.
- 1.7 This report is seeking approval to commission a review of the PoMO function due to the fact that there is no agreement to ongoing funding of the PoMO beyond 2025-26. It is suggested that the review is undertaken by a representative officer group from the constituent authorities with a report on options prepared for consideration by the Joint Committee in due course.

## **2. Financial Implications**

- 2.1 No financial implications associated with this report.

## **3. Legal implications**

- 3.1 There are no legal implications associated with this report.

#### **4. Alignment to the Well-being of Future Generations (Wales) Act 2015**

- 4.1 The SBCD Portfolio and its constituent programmes / projects are closely aligned to the Well-being of Future Generations (Wales) Act 2015 and the seven well-being goals for Wales. These alignments are outlined in a Portfolio Business Case for the SBCD, as well as in individual programme / project business cases

**Background Papers:** None

**Appendices:**

Appendix 1 financial profile

Appendix 2 terms of reference of officer group

## Financial Profile for PoMO Income and Expenditure

Funding Profile																
	Year 1 2018/19	Year 2 2019/20	Year 3 2020/21	Year 4 2021/22	Year 5 2022/23	Year 6 2023/24	Year 7 2024/25	Year 8 2025/26	Year 9 2026/27	Year 10 2027/28	Year 11 2028/29	Year 12 2029/30	Year 13 2030/31	Year 14 2031/32	Year 15 2032/33	Total
<b>Original funding profile</b>																
Top slice	241,000	241,000	241,000	241,000	241,000	241,000	241,000	241,000	241,000	241,000	241,000	241,000	241,000	241,000	241,000	3,615,000
Partner Contributions	400,000	400,000	400,000	400,000	400,000	0	0	0	0	0	0	0	0	0	0	2,000,000
	<b>641,000</b>	<b>641,000</b>	<b>641,000</b>	<b>641,000</b>	<b>641,000</b>	<b>241,000</b>	<b>241,000</b>	<b>241,000</b>	<b>241,000</b>	<b>241,000</b>	<b>241,000</b>	<b>241,000</b>	<b>241,000</b>	<b>241,000</b>	<b>241,000</b>	<b>5,615,000</b>
<b>Current funding profile</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	
Top slice	0	0	168,050	314,119	252,978	785,198	1,272,197	185,602	172,344	149,298	57,276	42,223	37,320	37,320	141,076	3,615,000
Partner Contributions	400,000	400,000	400,000	400,000	400,000	0	0	0	0	0	0	0	0	0	0	2,000,000
	<b>400,000</b>	<b>400,000</b>	<b>568,050</b>	<b>714,119</b>	<b>652,978</b>	<b>785,198</b>	<b>1,272,197</b>	<b>185,602</b>	<b>172,344</b>	<b>149,298</b>	<b>57,276</b>	<b>42,223</b>	<b>37,320</b>	<b>37,320</b>	<b>141,076</b>	<b>5,615,000</b>

PoMO ends March 2026										
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	
<b>Expenditure:</b>										
Joint Committee and Accountable Body	179,449	183,936	108,596	111,311	114,094	116,947	119,870	122,867	125,939	
Joint Scrutiny Committee	21,748	22,292	11,425	11,710	12,003	12,303	12,611	12,926	13,249	
Portfolio Management Office	732,494	713,877	145,017	165,276	152,331	156,126	160,015	164,001	168,087	
	<b>933,691</b>	<b>920,104</b>	<b>265,038</b>	<b>288,297</b>	<b>278,429</b>	<b>285,376</b>	<b>292,496</b>	<b>299,794</b>	<b>307,274</b>	
<b>Interest:</b>										
Interest paid out to partners	1,706,502	966,689	0	0	0	0	0	0	0	0
Interest Income	1,706,502	966,689	0	0	0	0	0	0	0	0
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Funding Contributions:</b>										
SBCD Grant Revenue Contribution	1,272,197	185,602	172,344	149,298	57,276	42,223	37,320	37,320	141,076	
Partner Contributions	0	0	0	0	0	0	0	0	0	0
	<b>1,272,197</b>	<b>185,602</b>	<b>172,344</b>	<b>149,298</b>	<b>57,276</b>	<b>42,223</b>	<b>37,320</b>	<b>37,320</b>	<b>141,076</b>	
<b>Balance Brought Forward from previous year - Surplus / Deficit (-)</b>	182,897	521,403	-213,100	-305,794	-444,793	-665,946	-909,099	-1,164,275	-1,426,749	
<b>Net Provision of Service - Surplus / Deficit (-)</b>	338,506	-734,503	-92,694	-139,000	-221,153	-243,153	-255,176	-262,474	-166,198	
<b>Balance Carry Forward - Surplus / Deficit (-)</b>	<b>521,403</b>	<b>-213,100</b>	<b>-305,794</b>	<b>-444,793</b>	<b>-665,946</b>	<b>-909,099</b>	<b>-1,164,275</b>	<b>-1,426,749</b>	<b>-1,592,948</b>	
<b>Saving on Programme Development Manager</b>	54,093	83,198	0	0	0	0	0	0	0	0
<b>Saving on PMO Manager</b>	81,139	83,198	0	0	0	0	0	0	0	0
	<b>135,232</b>	<b>166,395</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Balance Brought Forward from previous year - Surplus / Deficit (-)</b>	182,897	656,635	88,528	-4,166	-143,166	-364,319	-607,472	-862,648	-1,125,122	
<b>Net Provision of Service - Surplus / Deficit (-)</b>	473,738	-568,107	-92,694	-139,000	-221,153	-243,153	-255,176	-262,474	-166,198	
<b>Balance Carry Forward - Surplus / Deficit (-)</b>	<b>656,635</b>	<b>88,528</b>	<b>-4,166</b>	<b>-143,166</b>	<b>-364,319</b>	<b>-607,472</b>	<b>-862,648</b>	<b>-1,125,122</b>	<b>-1,291,320</b>	