

Swansea Bay City Deal Portfolio

Quarterly Monitoring Report

(July - September 2024)

Title	Portfolio Management Office (Communications & Marketing)	Reporting Period	Q2 2024/25
Officer	Heidi Harries (SBCD Communications & Marketing Officer)		

Key achievements this Quarter

- 67 positive mentions in local, regional, national and specialist media. Previous quarter was 45 therefore up by 23. Coverage was through the following media outlets: Wales Online, Western Mail the South Wales Evening Post, Wales Business Insider, Business News Wales, Wales 247, Inside Media, and specialist publications. Topics covered include: Digital Infrastructure Awarding Virgin O2 Dark Fibre contract, Opening of Pembroke Dock Infrastructure, Updates on Swansea City Centre developments, HAPS demo home to be built in Swansea, New hording at Pentre Awel.
- X posts - From 1st July 30th September: Number of followers is 1,551. Post impressions is 3,264.
- Facebook posts - From 1st July 30th September: Number of followers is 1015. Post impressions is 3,295.
- Represented the City Deal in the Welsh Business Show and Business Wales Expo.
- Completion of the SBCD 2023-24 Annual Report, approval by boards and issued to shareholders and the public
- Plan and held a successful Marketing and Communications workshop.
- Continued work on the content of the new website.
- Helped co-ordinate the launch event for Pembroke Dock Infrastructure which was attended by the First Minister, Secretary of State for Wales and Deputy Prime Minister.
- Tenders reviewed for the SBCD video brief.
- Planed potential visits until the end of the FY.
- Social posts and/or web updates including finalists for a Digital Infrastructure award, PDM launch, improvements in digital connectivity across the region, photos of HAPS home developments, latest job opportunities.

Key Activities planned Next Quarter

- Attend events including Green Economy Wales Conference, the Welsh Business Show and the Welsh Construction Show
- Plan/co-ordinate visits which include Welsh Gov Minister to SILCG, ESB to Pentre Awel
- Finalise the new website content and layout ready for its launch
- Update the Communications, Marketing and Engagement Implementation Plan
- PR on upcoming activities including a Skills sand Talent update and Awards achieved by the Portfolio
- Create storyboards for the new SBCD video and start initial sessions with chosen supplier.
- Early planning sessions for 24-25 Annual Report

Title	Portfolio Management Office (Business Engagement)	Reporting Period	Q2 2024/25
Officer	Peter Austin (SBCD Business Engagement Manager)		

Key achievements this Quarter

Support Programmes and Projects - Ongoing support for programmes and projects this quarter includes:

- Supporting Pentre Awel at the community benefits steering group.
- Supporting Skills and Talent with Apprenticeship reporting
- Supporting HAPS in supply chain opportunities & shared stand at 4tR event at Margam
- Supporting PDM, meeting Tim James re Dolphin Hydrogen

Events - Events attended include:

- Exhibited at 4theRegion Neath Port Talbot event.
- Exhibited at Carmarthenshire Welsh Business Show.
- Exhibited at Business Wales South Wales Supply Chain Expo, Swansea
- Attended 4theRegion Your Carmarthen event
- Exhibited at 4theRegion your Neath Port Talbot event, Margam Orangery
- Attended Hydrogen showcase event Swansea
- Attended CEMET Business Development and networking event Yr Egin

Business Engagement –

Meetings:

- Rhys Roberts - CEIC project re opportunities for projects.
- Liz Jones & David Tansley , Deloitte re collaboration opportunities
- Howard Jacobsen Business Wales re possible in region location of new renewables company.
- Daniel Patterson, Highly.Com ex Yr Egin tenant.
- 4theRegion re future event collaboration
- Vanessa Cutler & colleagues from Connected Places Catapult

Support stakeholder groups.

- Attended CEIC project Advisory Panel meeting (Swansea & Cardiff Universities).
- Attended Swansea Uni schools project demo at NBGW.

Economic Strategy Board - This quarter focussed on:

- Arranging ESB site visit to Pentre Awel in December
- Meeting with James Davies re role in Industry Wales.
- ESB Chair meeting with Deloitte.
- Ongoing liaison with CJC team to support advisors group set up.

Other Activity:

- Issued and assessed quotations for animation project.
- Facilitate Global Welsh Brain Drain meeting with CJC
- Presented papers to Joint Committee
- Presented SBCD overview to Deloitte regional leads
- Attended BCIS Construction Sector webinars.
- Meeting with Tinint, to review delivery of website contract.
- Attended website CMS training with Tinint
- Met with Stori Cymru, re website enhancements.

Ongoing Activity

- Supporting Portfolio Director in PoMO delivery
- Managing upgrade and development of new SBCD website.
- Planning and arrangements for Comms and Marketing Workshop.
- Continued monitoring of construction costs and associated reporting.
- Monitoring Apprenticeship register reporting.
- Monitoring Portfolio procurement pipeline.
- Updating the PoMO Events planner.
- Responding to enquiries received via the City Deal email inbox and other avenues.
- Managing SBCD LinkedIn account.
- Support Comms & Marketing officer in promotion of SBCD.

Key Activities planned Next Quarter

- Initiate SBCD animation project
- Continue to manage project delivery for update of SBCD Website.
- Facilitate delivery of Comms and marketing workshop in October.
- Follow up meetings with Advanced Manufacturing Catapult, and Digital Catapult
- Attend SW Wales Innovate UK launchpad – Milford Haven
- Meetings planned: Shipshape & Investment Fund Wales – intros from ESB chair,
- Exhibit at 4tR Green Economy event Swansea
- Support RLSP and exhibit at event in December
- Draft year end Private Sector Contribution report.
- Continue to engage and support stakeholders, programmes and projects, businesses, and ESB Board.
- Support Comms & Marketing officer in promotion of SBCD.

Project Title	Supporting Innovation & Low Carbon Growth (SILCG)	Programme Lead	Lisa Willis
Local Authority Lead	Neath Port Talbot County Borough Council		
Project Delivery Lead	Neath Port Talbot County Borough Council	Reporting Period	Q2 2024/25
SRO	Nicola Pearce		
Budget			
Project Total		£64m	
City Deal Funding		£53m	
Public Sector Leverage		£5.5m	
Private Sector Leverage		£5.5m	

1. Scorecard		
Category	RAG	Reasoning
Delivery	↔	Multiple projects at various stages of delivery: <ul style="list-style-type: none"> - Bay Technology Centre - is currently at 53% occupancy with a number of heads of terms being negotiated. - SWITCH - Morgan Sindall progressing with RIBA 4 design stage of the project with regular progress meetings, PAC and planning due for submission. - AMPF/Net Zero Skills Centre of Excellence project at scoping stage and ongoing land negotiations. - PDF round 1 grant agreements issued, Round 2 Stage 2 assessments are underway. - LEV charging infrastructure project progressing - Hydrogen Stimulus Project electrolyser procurement imminent - AQMP project draft analysis report has been received; end of project report underway.
Scope	↔	All projects remain in scope

Resources	↔	Programme manager not to be replaced, team approached adopted overseen by the Strategic Funding Programmes Manager
Finance	↔	Still working within budget constraints
Stakeholder Engagement	↔	Regular stakeholder engagement

2. Portfolio Benefits Summary			
	Business Case Target	Achievement to Date	Achievement this Quarter
Investment (£m)	64.00	9.20	
Jobs Created (FTE)	1335	17	
Economic Impact (£m)			

3. Programme / Project Assurance							
Stage	Current DCA Rating	Total Number of Recommendations	Number of Recommendations Outstanding	Next Review Date	JC Approved BC	JC Approved Revised BC	Next Planned BC Revision
PAR	Amber			Q1 2025/26	May 2021	-	Q1 2025/26

4. Procurement Pipeline							
Project	Contract Value	Timeline (Calendar Year)	Design Date	Procurement Date	On site Date	Completion Date	
SWITCH Specialist facility (construction)	Circa £15m	Previous Quarter	Q2 2022	Q3 2022	Q1 2024	Q2 2025	
		Current Quarter	Q2 2022	Q3 2022	Q2 2025/26	Q3 2026/27	
		Key Notes relating to any changes	This revised timeline is to allow for sufficient time to clarify the funding, delivery models and build programmes for SWITCH				
		Change Management Reference					

SWITCH (Specialist Equipment)	Circa £5m	Previous Quarter	Q2 2022	Q1 2025	Q2 2025	Q3 2025	
		Current Quarter	Q2 2022	Q3 2022	Q2 2025/26	Q3 2026/27	
		Key Notes relating to any changes	This revised timeline is to allow for sufficient time to clarify the funding, delivery models and build programmes for SWITCH				
		Change Management Reference					
Hydrogen Stimulus Project	Circa £1m	Previous Quarter	Q3 2022	Q3 2022	-	-	
		Current Quarter	Q3 2022	Q4 2024/25	Q4 2025/26	Q4 2025/26	
		Key Notes relating to any changes					
		Change Management Reference					
Advanced manufacturing Production facility (construction)	Circa £12m	Previous Quarter	Q3 2024	Q3 2023	Q1 2025	Q2 2026	
		Current Quarter	Q1 2025/26	Q1 2025/26	Q2 2026/27	Q3 2027/28	
		Key Notes relating to any changes	This revised timeline is to allow for sufficient time to clarify the funding, delivery models and build programmes for AMPF / NNZSCoE				
		Change Management Reference					
Advanced manufacturing Production facility Specialist equipment	Cira £5m	Previous Quarter	Q4 2024	Q1 2026	Q2 2026	Q2 2026	
		Current Quarter	Q1 2025/26	Q1 2025/26	Q2 2026/27	Q3 2027/28	
		Key Notes relating to any changes	This revised timeline is to allow for sufficient time to clarify the funding, delivery models and build programmes for AMPF / NNZSCoE				
		Change Management Reference					
Advanced manufacturing Production Facility End operator	TBC	Previous Quarter	Q2 2024	Q2 2024	-	Q3 2026	
		Current Quarter	Q1 2025/26	Q1 2025/26	Q2 2026/27	Q3 2027/28	
		Key Notes relating to any changes	This revised timeline is to allow for sufficient time to clarify the funding, delivery models and build programmes for AMPF / NNZSCoE				
		Change Management Reference					

Property Development Fund	Circa £10m	Previous Quarter	-	-	-	Q4 2026
		Current Quarter	NA			
		Key Notes relating to any changes				
		Change Management Process				

5. Key Achievements this Quarter

Project Development

- Following two unsuccessful recruitment processes the role of Programme Manager was not filled. The delivery of the SILCG Programme is being led by Lisa Willis supported by Julia Lewis.
- Discussions with PoMO on new SBCD website
- Attended SBCD Monitoring and Evaluation Sub Group
- SILCG Programme Board meeting held on 13th June
- Meeting with 5G innovation fund project

Bay Technology Centre

- The Centre is now 53% let with a number of Heads of Terms progressing.
- Strategic partnerships office in the BTC has been established, this facility is for use by UKSPF funded strategic projects to increase the interaction with existing tenants and provide a hot desk base for UKSPF strategic projects to use.

SWITCH

- RIBA stage 3 report submitted and signed off by NPT and Swansea Uni
- Review of cost packages and funding gap
- Heads of Terms in development for agreement
- Meetings held between Tata Building Systems and Morgan Sindall to identify opportunities to use Tata UK steel and use SWITCH Harbourside as an exemplar
- South West Wales Launchpad event at Swansea University 13th September – Promotion of SWITCH and academic expertise within Wales to support local industry

Enhanced Advanced Manufacturing Production Facility & NNZSCoE

- Discussions with interested stakeholders are ongoing
- Active discussions taking place around delivery and operator models for the Facility.
- Land acquisition discussions are ongoing

Property Development Fund

Round One

- 3 Completed Stage 2 applications have been received and award letters issued

Round Two

- Three applicants have been invited to submit stage 1 applications.

PDF currently over subscribed

Hydrogen Stimulus Project

Connection between Technology Centre and Hydrogen Centre

- Dialogue on the details of the virtual connection is ongoing between NPTCBC and USW.

Hydrogen Vehicle Options

- Dialogue is ongoing between USW and NPTCBC to assess realistic hydrogen vehicle options. Consideration of the most appropriate fit with NPT's vehicle fleet, alongside vehicle availability and pricing are ongoing considerations.

Refuelling Station Upgrade

- The various physical hydrogen project developments underway on the USW Hydrogen Centre site has led to further options to optimise the hydrogen refuelling station configuration on site. USW are converging on the final engineering approach and will be inviting tenders for installation in the next quarter.

Further Stimulated Hydrogen Projects

- Notable further hydrogen projects are ongoing in NPT, all developed through the H2 stimulus project

Air Quality Monitoring Project

- Ricardo Environmental Specialists produced draft quality assurance report of the network with a Year 1 data analysis report written.
- Maintenance carried out and new sensors units were made available.
- Next steps discussions ongoing
- Automatic Urban and Rural Network (AURN) cabin upgrade is now complete.

Low Emission Vehicle Charging Infrastructure

- Ongoing stakeholder engagement
- Planning NPT hosting of GreenFleet EV Rally of Cymru, finishing stagepoint during Wales Climate Week
- Continue discussions with HAPS Team to run trial of cross pavement gully system in region
- Ongoing discussions regards the hydrogen vehicle and infrastructure to explore potentials and possibilities

6. Key Activity Planned

Project Development

Bay Technology Centre

- Continue to promote facility and sign up additional tenants

SWITCH

- Progress with RIBA Stage 4
- Finalise and sign off Heads of Terms and Agreement for Lease

Advanced Manufacturing Production Facility/NNZSCoE

- Set up meetings to engage local stakeholders to decide on an operator model
- Visits planned to local HEI partners
- Progress land negotiations with WG

Property Development Fund

- The project team will continue to support and provide guidance and assistance to all applicants.

Hydrogen Stimulus Project

- Focus will be on completion of the packages to be sent out to invite tenders for the electrolysis and refuelling elements, as well as the data handling and control system to integrate with the Technology Centre output.
- Opportunities will be explored to see how the technical scope of the H2 Stimulus project and the SWITCH to Net Zero Buildings project can complement each other.
- Further exploration of hydrogen vehicle options will be explored with NPT Fleet management as well as other regional fleet operators such as SWTRA and others.
- Each of the 'stimulated' hydrogen projects identified above will be further developed – funded independent of this funding stream.

Air Quality Monitoring Project

- Undertake project closure report

Low Emission Vehicle Charging Infrastructure

- Develop concept of commercial partnership with EV charging company for on street and car park EV charging
- Develop concept of NPT hosting a hydrogen powered refuse collection vehicle and refueller available for evaluation and demo by SBCD authorities
- Develop concept of rapid charging hubs located on NPT owned sites on trunk roads
- Identify funding for ongoing maintenance and back office subscription of NPT EV charging
- Ongoing participation of cross boundary EV charging pilot

7. Key Events Planned

Event Title	Date (Anticipated)	Role (e.g. Exhibitor, Attendee, Organiser)
EV Rally of Wales	14 th November	Supporting Innovation & Low Carbon Growth programme to host end stage of rally

Project Title	Skills & Talent		Samantha Dillon
Local Authority Lead	Carmarthenshire County Council		
Project Delivery Lead	South West Wales Regional & Skills Partnership	Reporting Period	Q2 2024/25
SRO	Andrew Cornish		
Budget			
Total Budget		£30m	
City Deal		£10m	
Public		£16m	
Private		£4m	

1. Scorecard		
Category	RAG	Reasoning
Delivery	↔	22 Pilot projects and 4 Apprenticeship developments have now been approved by RLSP board.
Scope	↔	Apprenticeship figures lower than anticipated. New apprenticeship framework developments and increased supply chain engagement to mitigate.
Resources	↔	
Finance	↔	Some financial slippage, change notification regarding slight extension to end date will mitigate.
Stakeholder Engagement	↔	

1. Portfolio Benefits Summary			
	Business Case Target	Achievement to Date	Achievement this Quarter
Investment (£m)	30.00	3.10	0.38
Jobs Created (FTE)	0	2	
Economic Impact (£m)			

1. Programme / Project Assurance							
Stage	Current DCA Rating	Total Number of Recommendations	Number of Recommendations Outstanding	Next Review Date	JC Approved BC	JC Approved Revised BC	Next Planned BC Revision
Gateway 0	Green			TBC	July 2021	-	TBC

8. Key Achievements this Quarter

- 22 Pilot projects and 4 Apprenticeship developments have now been approved by RLSP board and are in various stages of delivery.
- Barometer data reviewed and reconciled in preparation prepared for transition to digital platform.
- Ongoing Feedback from Cluster groups received regarding Sector Skills gaps driving discussions on the developments of Pilot Projects to meet their skills gaps.
- Development of Website.
- Marketing materials for students, parents and business circulated.
- Unique Work experience pilot rolled out.
- Further pilot project applications in development

9. Key Activity Planned

- Receive and review further pilot project applications.
- Increased marketing and events
- Final stage of migration of Barometer/Training Provision onto digital platform.
- Website update being completed with a view of increased marketing activity and website updates to raise awareness of Programme and stimulate further pilot applications.
- Ongoing discussions with interested parties regarding further pilot project development to meet with the skills gaps identified through the skills barometer.
- Skills and Talent Project Workshop – an opportunity for current pilot project leads and City Deal project leads to review progress, lessons learned and look to develop further pilot projects.
- Attendance at numerous events, to raise profile of Skills and Talent Programme and City Deal.

10. Key Events Planned

Event Title	Date (Anticipated)	Role (e.g. Exhibitor, Attendee, Organiser)
Various Parents Evenings	Throughout Term	Exhibitor
Various Careers Fayres	Throughout Term	Exhibitor
Exploring Engineering	7 th Nov	RLSP Organiser
South Wales Industry Day	6 th Nov	Exhibitor
Carmarthen Value Conference	14 th November	Exhibitor
Exploring New Industry Jobs and Careers	10 th December	Exhibitor
Preseli Careers Fayre	14 th January	Exhibitor
Skills and Talent Workshop	15 th January	Organiser

Project Title	Pentre Awel		Alex Williams
Local Authority Lead	Carmarthenshire County Council		
Project Delivery Lead	Carmarthenshire County Council	Reporting Period	Q2 2024/25
SRO	Chris Moore		
Budget			
Total Budget			£206.5m
City Deal			£40m
Public			£58.3m
Private			£108.2

1. Scorecard		
Category	RAG	Reasoning
Delivery	↔	Remains as AMBER. The current accepted construction programme shows building handover (sectional completion) in Q1/Q2 2025 for the four primary buildings – including education, business, leisure and café/atrium/facilities management – and external infrastructure, landscaping and public realm. Opening date TBC but within ‘Spring 2025’ period. Completion of the health and research space will follow by Q3 2025. Works being delivered and managed in accordance with the NEC3 Construction Contract

Scope	↓	AMBER. Scope of Pentre Awel business, health and research functions is on track. BP2/Savills working closely with project team to attract business tenants within life sciences, health & wellbeing and social care sectors. Marketing literature prepared. Whilst Swansea University has signed an Agreement to Lease, deliverability of the full scope of the education and training offer outlined within the Business Case remains challenging. Dedicated Education & Training Group mapping out opportunities.
Resources	↔	Remains GREEN. Dedicated Project Team to oversee planning, delivery and operationalisation. Gleeds and Arup providing NEC3 Project Management, site supervision and cost control. CCC Team supplemented by 3 Project Managers through SPF funding to end December 2024 covering roles of (1) business and clinical incubation; (2) research and product development and (3) social models and community health
Finance	↔	GREEN - forecasted construction cost remains in tolerance with the contract sum agreed with Bouygues UK and prior approval at Full Council. Z Clause for managing inflation risk of key materials has been removed from NEC3 contract. Swansea University has signed an Agreement to Lease for its demise. Hywel Dda University Health Board has received sign-off from its Public Board to enter into an Agreement to Lease.
Stakeholder Engagement	↔	GREEN – Interest from over 40 organisations/businesses in leasing space at Canolfan Pentre Awel or working in collaboration. Quarterly ‘Residents Surgeries’ and community newsletters are working well to manage public queries and interest during the construction stage. A number of engagement events are planned for October 2024 including public drop-in at Morfa Social Club on 16 th October, stand at Llanelli market and school events.

2. Portfolio Benefits Summary			
	Business Case Target	Achievement to Date	Achievement this Quarter
Investment (£m)	206.50	54.43	
Jobs Created (FTE)	1853	70	8
Economic Impact (£m)			

3. Programme / Project Assurance

Stage	Current DCA Rating	Total Number of Recommendations	Number of Recommendations Outstanding	Next Review Date	JC Approved BC	JC Approved Revised BC	Next Planned BC Revision
PAR	Amber			Q1 2025/26	November 2020	-	Q3 2024/25

4. Procurement Pipeline						
Project	Contract Value	Timeline (Calendar Year)	Design Date	Procurement Date	On site Date	Completion Date
Zone 1 Construction	£84m	Previous Quarter	2018 – 2023		Q3 2021	Q2 2025
		Current Quarter	2018 – 2023		Q3 2021	Q3 2025
		Key Notes relating to any changes				
		Change Management Reference				
Zone 1 EV Charging Operator	N/A	Previous Quarter	N/A	Q3 2024	Q1 2025	TBC
		Current Quarter	N/A	Q4 2024	Q1 2025	Ongoing
		Key Notes relating to any changes				
		Change Management Reference				

Zone 1 Site Security	TBC	Previous Quarter	N/A	Q3 2024	Q1 2025	TBC	
		Current Quarter	N/A	Q4 2024	Q1 2025	Ongoing	
		Key Notes relating to any changes					
		Change Management Reference					
Zone 1 - Leisure Equipment	£400k	Previous Quarter	N/A	Q3 2024	Q1 2025	Q1 2025	
		Current Quarter	N/A	Q3 2024	Q1 2025	Q1 2025	
		Key Notes relating to any changes	Procurement exercise concluded. Fitness equipment supplier appointed.				
		Change Management Reference					
Zone 1 – Interior Designer	£13,500	Previous Quarter	N/A	Q3 2024	Q1 2025	Q1 2025	
		Current Quarter					
		Key Notes relating to any changes	Procurement exercise concluded. Interior designer appointed.				
		Change Management Reference					

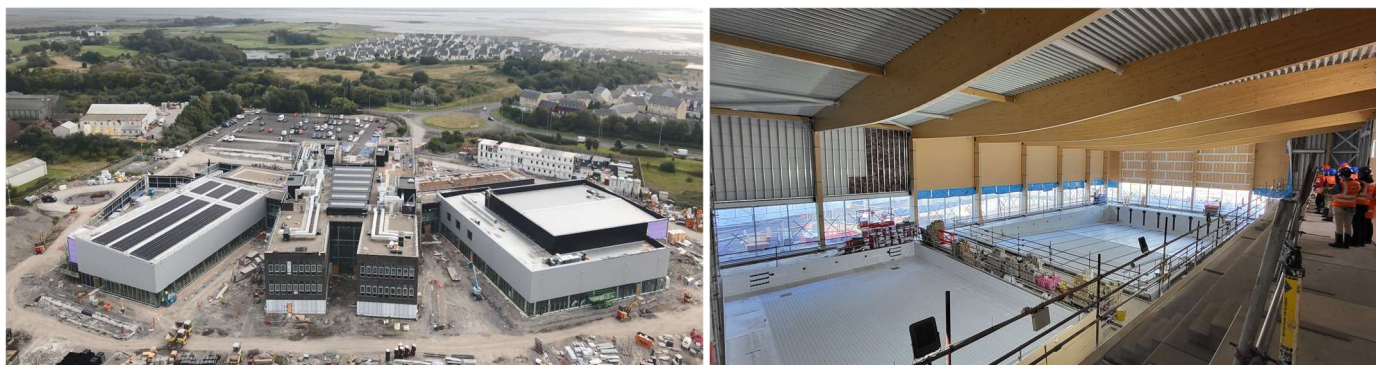
11. Key Achievements this Quarter

Further to a recent branding exercise, Zone 1 will be designated as **Canolfan**. Pentre Awel will refer to the totality of the development comprising four phases/zones.

Construction:

Works are at an advanced stage with the external envelope close to completion and internal fit-out progressing at pace. As of 30th September 2024, Canolfan is in week 87 of construction activity. Key highlights in the period include:

- 90-95% of brickwork and aluminium cladding (to sports hall and pool hall). Planned completion of facade end of October 2024
- Installation of solar PV panelling and capital plant
- Polished concrete floor laid within central atrium space
- Tiling of main pool and learner pool undertaken. Hydrotherapy pool cast and to be tiled in the next quarter.
- Internal partitioning and mechanical and electrical services progressing in Swansea University, leisure and facilities management/back of house areas
- Utilities connections completed with BT ducting now ready for fibre optic cabling
- Finalised design for catering – kitchen and servery area
- Conclusion of RIBA Stage 4 re-design for Hywel Dda Clinical Delivery and Research Centre. Hywel Dda fit-out to commence from 18th November 2024 subject to agreed Deed of Variation
- Commencement of adjacent road traffic improvement scheme



Community Benefits:

- 4,224 person weeks of TR&T delivered during the construction phase to date, amounting to 90% of BYUK's contractual commitment of 4,680 p/w. This comprises 48 apprentices and 70 new entrants (mix of unemployed, long term unemployed, NEET and economically inactive). BYUK's Employment Hubs have played an integral role in recruiting local candidates – [article](#) released to showcase their success
- BYUK has interacted with 664 pupils and delivered 126 hours of educational engagement. CCC/BYUK 21st Century Skills project shortlisted for Welsh STEM Award. Delivery of second phase is underway whereby pupils will be tasked with designing a nursing home (Zone 3) or wellness hotel (Zone 4). In addition, a six month artwork project with Coleg Sir Gar concluded in July with the [formal unveiling](#) of students' panels onsite – Cabinet Member and local councillors in attendance
- BYUK continues to support a range of community initiatives and events, including Transforming Tyisha and a novel wellbeing programme with Trussel Trust food bank in Llanelli

Project Update:

- CCC preparing for the operation of Canolfan in spring 2025, including planned recruitment of leisure, catering and FM posts required for Day 1

- Hywel Dda UHB Public Board has provided approval for the Health Board to enter into the Agreement to Lease for its health and research space at Canolfan
- Developing and letting the business space is a key focus and important strides are being made in this regard. Powell Dobson commissioned to undertake the design development of second floor business area @ c. 2,600m2. Business marketing brochure drafted and subject to review. Provisional lease terms (rent and service charge) set. Project team engaging with over 40 businesses and organisations with a view to leasing space at Canolfan
- PIN notice issued on Sell2Wales to notify local security contractors of an opportunity to provide night guarding services at Canolfan following completion of the main construction works. Formal contract notice on Sell2Wales anticipated mid-October 2024
- Welsh Government has elected not to proceed with Pentre Awel IRCF bid. Alternative sources of funding for health fit-out being explored. WG has now confirmed it will support capital bid for audiology, hydrotherapy and fit-out.
- S.73 application approved to extend outline planning consent for whole site by a further 5 years to 2029
- Invitation to Participate in Dialogue issued 26/09/24 to commence the competitive dialogue process for the Wellness Hotel within Zone 4. Closes 11th November 2024. Project Board and Working Group established to oversee process.
- Scoping paper drafted setting out proposed facility mix for Zone 2 assisted living based on population need and demand

12. Key Activity Planned

- Zone 1 construction
- Hywel Dda UHB to enter into Agreement to Lease
- Initiate tenders for EV charging operator and site security
- Launch business marketing literature
- Consolidate interest in education and training / teach and treat
- Development of bespoke Pentre Awel website and social media accounts
- Deliver 3 x community engagement events @ Morfa Social Club, Llanelli market and Ysgol Pen Rhos
- Submission of revised City Deal Business Case and change notification proforma. This to be undertaken in parallel with a Gateway Review in February 2025 to ensure reporting against the latest benefits and outputs.

13. Key Events Planned

Event Title	Date (Anticipated)	Role (e.g. Exhibitor, Attendee, Organiser)
Morfa Community Event	16 th October 2024	Organiser

Project Title	Digital Infrastructure Programme	Programme Lead	Rebecca Llewellyn / Dija Oliver
Local Authority Lead	Carmarthenshire County Council		
Project Delivery Lead	Carmarthenshire County Council	Reporting Period	Q2 2024/25
SRO	Simon Davies		
Budget			
Total Budget			£101.1m
City Deal			£25m
Public			£20m
Private			£56.10m

1. Scorecard		
Category	RAG	Reasoning
Delivery	↔	<p>Programme remains on track to achieve its objectives to time, with the majority of capital projects now in delivery or procurement. PSBA Full Fibre Infrastructure Build to 69 public sector assets regionwide has reached 50% completion milestone, forecasted completion Q2 FY 2025-26. As of 02/10/24, 34 sites are end-to-end completed with 16 sites migrated. All remaining sites are in build/build complete pending end-to-end completion, whilst three sites are in survey stage.</p> <p>Dark Fibre East project has been mobilised with inception meeting held in July 2024. Project is now in delivery with site surveys underway. The DI programme team are working collaboratively with partners and VMO2 to ensure timely delivery against key milestones with an in-person meeting scheduled for 09/10/24 to discuss implementation plan. LA</p>

	<p>teams have met with VMO2’s social value lead to maximise the social value offering which will be delivered within the next 18 months. It is anticipated that seven sites will be completed by the end of this calendar year and the overall project remains on track for completion by July 2026, despite some slippage in contract signatory. VMO2 have contacted local authorities to discuss commercial roll out to more areas resulting from this network build.</p> <p>Dark Fibre Carmarthenshire project is currently out for procurement, tender closing on 10/10/24 with evaluation to take place w/c 14/10/24. We are expecting four competitive bids for this tender following pre-market engagement.</p> <p>Better Broadband In-Fill Project –Final stages of procurement preparation, working with CCC Corporate Procurement Unit (CPU) and FarrPoint to finalise specification and other key documentation. Route to market confirmed as DPS Framework RM6095 (Gigabit Capable Connectivity), with ITT to launch by the end of October 2024. Following extensive analysis of essential datasets from Ofcom, Welsh Government and UK Government, it has become evident that the current budget of £6 million is insufficient to target all eligible premises, therefore, to ensure the project targets as many eligible premises as possible and maximise impact across the region, and as all projects under the Connected Places workstream are in delivery or in procurement with confirmed budgets, the programme team will be seeking DI programme board approval in October 2024 for the re-allocation of £3,867,375 from the Connected Places workstream to the Rural workstream to support the delivery of this project.</p> <p>5G Innovation Fund continues to be open for applications. Due to delays in contract signatory and receiving licence approval from OFCOM, the 5G testbed via the Campuses project has been delayed. It has been determined that the project must commence delivery by December 2024 to remain on track for realisation of use cases by September 2025. Planning applications have been submitted to both Swansea Council and NPTCBC by commercial partner Vodafone, which the programme’s LA teams are supporting with, and is currently pending a response from Vodafone following feedback from the planning authorities.</p> <p>The programme team continue to ensure regular communication with the Campuses project team to support and ensure delivery remains to time.</p> <p>Benefits Realisation exercise for FY 2023-24 will be completed by end of Q3 FY 2024/25 upon release of OFCOM’s Connected Nations report due in October 2024. Programme and LA teams will begin gathering data to inform the exercise whilst awaiting the release of the Connected Nations Report. A mid-term GVA assessment for the programme is currently being undertaken by Farrpoint which will support decisions around re-allocation of funding between workstreams. The report will be available in October 2024.</p> <p>The programme Communications and Engagement Officer is working with partners and stakeholders on the delivery of multiple qualitative case studies to raise the programme’s profile, as well as highlight specific topics in relation to the programme’s workstreams. Video case studies completed so far include SRN – Planning to Delivery, Getting Better Broadband – Project Gigabit and a highlights video for the Digital Innovations and 5G Technology event held in May 2024. An additional video is currently in post-production that centres around the Open Access Agreement signed by Swansea Council and FreshWave (with VMO2 as MNO partner) that is due for completion this Autumn.</p> <p>The programme has procured Stori Cymru to support with the production of five video case studies over the next 6 months to highlight the impact of programme delivery across the region and subsequent benefits to residents and businesses.</p> <p>Tinint have been appointed to redesign the DI website due for completion Q3 FY 2024-25.</p> <p>Programme and LA teams continue to work closely with regional partners, industry and both Welsh and UK Governments to support with commercial rollout and other interventions to maximise investment across the region. The Team were finalists for the Barrier Removal Award at Connected Britain.</p>
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Scope	↔	No change – programme remains on track to achieve outputs, outcomes and benefits as forecasted.
Resources	↔	Local teams fully resourced and working well across the region with key stakeholders, notably fibre/mobile network providers, internal departments, and open access network providers. The programme manager post remains vacant however three project managers and a central business engagement and communications officer are in post and managing the workload effectively.
Finance	↔	The programme’s revenue budget is currently fully committed to the end of the programme. Capital expenditure remains on track with three contracts / schemes in delivery, one due to complete procurement in October 2024 and the final tender for the Better Broadband Infill Project to be launched end of October 2024.
Stakeholder Engagement	↔	Stakeholders in UK and Welsh Government continue to be fully engaged, working closely with the programme, ensuring alignment of national and regional connectivity projects, notably Project Gigabit. Continuous dialogue with UK and Welsh Governments, and key national and regional private sector partners, including leading telecoms providers. Central team in regular contact with other growth deals to share best practice/lessons learned/challenges. Programme’s approach to deploying digital champions across the region has been recognised as best practice by Welsh Government, who have published the job descriptions for both roles (Digital Connectivity Relationship Managers and Broadband Engagement Officers) as examples on their website for other local authorities to adopt similar approaches.

2. Portfolio Benefits Summary			
	Business Case Target	Achievement to Date	Achievement this Quarter
Investment (£m)	£101.10m	58.4m	Assessment carried out annually
Jobs Created (FTE)	0	13	No further recruitment planned
Economic Impact (£m)	£318m	Evaluated end of programme	Evaluated end of programme

3. Programme / Project Assurance							
Stage	Current DCA Rating	Number of Recommendations	Number of Recommendations Outstanding	Next Review Date	JC Approved OBC	JC Approved Revised BC	Next Planned BC Revision
Gateway 0 (Oct 2023)	Amber / Green	3	1	April 2025	December 2020	N/A	August 2024

4. Procurement Pipeline							
Project	Contract Value	Timeline (Calendar Year)	Design Date	Procurement Date	On Site dDte	Completion Date	
Connected Places	£12m	Previous Quarter	Q3/Q4 2022	Q3/Q4 2023	Q2 2024	Q1 2026	
		Current Quarter	“	“	“	“	
		Key Notes relating to any changes	All procurements under this workstream are now complete.				
		Change Management Reference					
Rural Connectivity	£6m	Previous Quarter	Q2 2024	Q3 2024	Q1 2025	Q4 2026	
		Current Quarter	“	Q4 2024	“	“	
		Key Notes relating to any changes	There has been a delay in procuring the Better Broadband In-fill Project due to a delay in receiving essential data from UK Government, which means the project will now be procured in Q4.				

		Change Management Reference				
Next gen wireless (5G and IOT networks)	£2.5m	Previous Quarter	Q1 2023	Q4 2023	Various	Q4 2025
		Current Quarter	“	“	“	“
		Key Notes relating to any changes				
		Change Management Reference				

14. Key Achievements within the Quarter

- PSBA FFIB project in delivery to drive full fibre to 68 public sector assets to support the transformation of public service delivery. 50% of builds completed and progress to date (02/10/24) as follows:
 - 65 surveys complete, 1 in progress
 - 2 sites in planning
 - 28 in build
 - 35 CBT complete
 - 1 CBT-only
 - 34 E2E complete
 - 50% completion PR to follow in Q4.
- Dark Fibre East project mobilised and in delivery following inception meeting held in July 2024. Site surveys underway and in-person meeting to discuss mobilisation plan scheduled for 09/10/24. Project completion due July 2026.
- Dark Fibre Carmarthenshire project out for procurement. ITT closes 10/10/24 with four bids expected. Evaluations to follow w/c 14/10/24.
- Better Broadband In-fill Project in final stages of procurement preparation pending receiving May 24 NROMR and Project Gigabit call-off three data from UKG. Due to launch ITT end of October 2024 pending DI programme board approval of the re-allocation of funding to maximise the project's impact across region.
- Carmarthenshire County Council signed Open Access Agreement with Voneus to support deployment of Gigabit Wireless Access network across the county enabling more residents and businesses to benefit from gigabit connectivity.
- Members of the programme team and Digital Connectivity Relationship Managers within the LAs attended Connected Britain 2024 in London and took part in panel discussions on rural connectivity and driving inward investment into the region. The team were finalists for the Barrier Removals Awards at the UK's flagship digital connectivity event.
- Benefits realisation exercise for 2022-23 completed. 2023-24 exercise to be completed in Q3 23/24.
- Created overarching communications plan for programme.
- SRN video case study completed in collaboration with CCC, Vodafone and Cornerstone.
- Highlights video completed for 5G Innovations event to promote success of the event. All videos available on DI programme's Vimeo.

15. Key Activity Planned

- Better Broadband In-fill Project
 - Finalise specification with CPU and FarrPoint.
 - Publish subsidy scheme
 - Seek DI programme board approval for re-allocation of funding.
 - Launch ITT.
- Commence evaluations for Dark Fibre Carmarthenshire project and identify preferred supplier.
- Collate data and complete benefits investment report for FY 2023-24.
- Publish PCC 60% connectivity milestone PR.
- Publish 50% completion milestone PR for PSBA FFIB project.
- Commence production for five new video case studies.
- Begin design of the new Digital Infrastructure website with Tinint.
- Supporting Local Authorities with ongoing Digital Infrastructure interventions and investment.
- Programme risk mitigation ongoing.
- Market engagement with operators and suppliers ongoing.
- Additional lobbying for, facilitating, and supporting of private sector investment.

16. Key Events Planned		
Event Title	Date (Anticipated)	Role (e.g. Exhibitor, Attendee, Organiser)
Meet the Suppliers – Neath Port Talbot	2 nd October 2024	Mike Morris as an attendee
Swansea One Stop Shop	7 th October 2024	Claire Hughes Exhibiting
Openreach FCP Community Stimulation	10 th October 2024	PCC team attending
Smart Towns Pembrokeshire	11 th October 2024	PCC team attending
Broadband drop-in session, Swansea	17 th October 2024	Claire Hughes organiser
Living Well Whitland	23 rd October 2024	CCC team co-organising / collaborating
NPT Better Broadband Online Drop-in	30 th October 2024	NPT organising
Swansea One Stop Shop	4 th November 2024	Claire Hughes exhibiting
CCC Digital drop-in session for full council	13 th November 2024	CCC team organising
Living Well Kidwelly	29 th November 2024	CCC team co-organising / collaborating
CCC Better Broadband Online Drop-in	30 th November 2024	CCC team organising

Project Title	Swansea City & Waterfront Digital District		Lee Richards
Local Authority Lead	Swansea County Council		
Project Delivery Lead	Swansea County Council	Reporting Period	Q2 2024/25
SRO	Martin Nicholls		
Budget			
Total Budget		£174.3m	
City Deal		£50m	
Public		£85.9m	
Private		£39.7m	

17. Scorecard		
Category	RAG	Reasoning
Delivery	↔	<p>71-72 Kingsway: Building approaching practical completion and work is progressing with tenant leases. Arena Hotel – Negotiating HoT’s with preferred hotel developer and reserved matter planning application to be submitted in the new year.</p> <p>Innovation Matrix achieved practical completion in July 2024. Building is 50% occupied with remaining space being actively marketed. Operational management groups have commenced and achievement of benefits will now be reported in line with City Deal requirements.</p> <p>Innovation Precinct - Delivery model (as per the business case) is now considered “at risk” due to a number of different factors e.g. land ownership, private funding, university funding, inflation etc). The University’s chief executive and senior management have been considering alternative delivery models in conjunction with Swansea Council. It is intended to establish the principles of a new solution by the end of 2024, after which the formal change control process will be entered into.</p>
Scope	↔	<p>71-72 Kingsway delivering 104,000 sq ft scheme comprising of F&B, and event hall, flexible/services workspace and 47,000 sq ft of Grade A office space. Once fully occupied the building will create over 600 jobs within the heart of the city centre.</p> <p>Innovation Matrix has delivered the required floorspace agreed in the business case. It will now focus on the integration of the commercial and academic activities in line with the strategy for benefits realisation.</p> <p>Innovation Precinct is likely to change in scope due to a number of different factors e.g. land ownership, private funding, university funding, inflation etc). The University’s chief executive and senior management have been considering alternative delivery models in conjunction with the Council. It is intended to establish the principles of a new solution by the end of 2024, after which the formal change control process will be entered into</p>
Resources	↔	<p>71-72 Kingsway: multi disciplined project team and building contractors in place.</p> <p>Hotel: Multi disciplined project team being put in place.</p> <p>Innovation Matrix has been delivered by the University project team supported by multi-disciplinary team and building contractor</p> <p>Innovation Precinct resource requirements will need to be aligned with the forthcoming change control notification.</p>
Finance	↔	<p>71-72 Kingsway investment spend on track, however delay to practical completion and complex tenant internal demise designs are causing challenges to overall budget.</p> <p>Innovation Matrix final account has been agreed and relevant financial reporting has been undertaken in partnership with the funding</p>

		distributor – Swansea Council
		Innovation Precinct financial requirements will need to be aligned with the forthcoming change control notification.
Stakeholder Engagement	↔	<p>Swansea Council governance and reporting in place to ensure Council and City Deal are engaged correctly. 71-72 Kingsway held stakeholder engagements during design and delivery of the project.</p> <p>Innovation Matrix will continue stakeholder engagement through:</p> <ul style="list-style-type: none"> • A Commercial Management Board will be established to ensure the ongoing viability of the business model • A Tenant Management Board will be established to ensure that tenants comply with the commitments in their leases both legally and from an academic engagement perspective <p>Innovation Precinct - The University’s chief executive and senior management have been considering alternative delivery models in conjunction with Swansea Council</p>

18. Portfolio Benefits Summary			
	Business Case Target	Achievement to Date	Achievement this Quarter
Investment (£m)	174.30	130.0	8.1
Jobs Created (FTE)	1281	306	
Economic Impact (£m)			

19. Programme / Project Assurance							
Stage	Current DCA Rating	Total Number of Recommendations	Number of Recommendations Outstanding	Next Review Date	JC Approved BC	JC Approved Revised BC	Next Planned BC Revision
PAR	Amber / Green			TBC	November 2018	September 2022	TBC

20. Procurement Pipeline						
Project	Contract Value	Timeline (Calendar Year)	Design Date	Procurement Date	On site Date	Completion Date
71 – 72 Kingsway Office Accommodation	Circa £49.6m	Previous Quarter	2020	Q3 2021	Q4 2021	Q3 2024
		Current Quarter				
		Key Notes relating to any changes				
		Change Management Reference				

Innovation Matrix	Circa £12m	Previous Quarter	2022	Q4 2021	Q1 2023	Q2 2024
		Current Quarter				
		Key Notes relating to any changes				
		Change Management Reference				

Innovation Precinct	Circa £17.42m	Previous Quarter	Q1 2025 (est)	Q3 2025 (est)	Q1 2026 (est)	Q4 2027 (est)
		Current Quarter				
		Key Notes relating to any changes	All estimated dates which will be subject of approvals to a likely change control notification by the end of 2024			
		Change Management Reference				

21. Key Achievements this Quarter

Digital Arena and Hotel.

- Hotel: Negotiations of Heads of Terms with preferred Hotel developer ongoing.

71/72 Kingsway Construction:

- Cat B works have been completed. Awaiting building control sign off for Practical Completion agreement.
- Building signage in place.
- Savills are appointed in place as building managers and will manage the building operationally on behalf of the council.
- Vodafone have completed ducting from Copr Bay to the Kingsway and fibre connections are due to be finalised.
- Internal landlord shared area furniture order placed.

71/72 Kingsway Commercial:

Sector	Size	Floor	Progress	Target Timing
Tech/Digital	13,429	Entire 4th floor	2 nd review of HoTs	Agreement to lease – Nov '24 Occupation – Q3 2025
Digital/Travel	7,687	Half of 2 nd floor	Agreement to Lease in progress	Agreement to lease – Oct '24 Occupation – Q2
Finance	4,947	2/3rds of Half of 2nd floor	Agreement to Lease in progress	Agreement to lease – start Oct 24
Flex	Circa 19,000	Entire first floor, part ground floor, 3 No. meeting rooms on B1 floor, office space on B2 floor	2 nd review of HoTs	Agreement to Lease Q4 24 Occupation – Q2 2025
Food & Beverage	1,500	Ground floor - 3/5 Kingsway retail units	2 No. site visits conducted. 2 nd review of HoTs.	Agreement to lease Q4 2024

Innovation Matrix:

- Achieved **practical completion in June 2024**
- The final **Project Board** was held at which the final account was agreed 19th June 2024
- **Tenants commenced occupation of the building on 22nd July**
- **Operational plans** have been reviewed by the University's Pro-Vice-Chancellor for Business and Commercial and the following actions have been taken:
 - A Commercial Management Board has been established to ensure the ongoing viability of the business model
 - A Tenant Management Board has been established to ensure that tenants comply with the commitments in their leases both legally and from an academic engagement perspective
 - Academic space has been reduced in favour of enhancing the commercial offering
 - The café space will be operated by the University and not by an external operator as previously reported

Innovation Precinct:

- The **current delivery model (as per the business case) is now considered “at risk”** due to a number of different factors e.g. land ownership, private funding, university funding, inflation etc)
- The University’s **chief executive and senior management have been considering alternative delivery models in conjunction with Swansea Council**
- It is intended to establish the principles of a new solution by the **end of 2024**, after which the **formal change control process** will be entered into

22. Key Activity Planned

Arena and Hotel

- Progress HoT’s with Hotel developer.

71/72 Kingsway

- Obtain full practical completion, ensuring all planning conditions are discharged.
- Sign leases with both second floor tenants and flex operator.
- Progress into AFL with Fourth floor tenant.
- Progress data connections to the building.
- Continue to market the remaining floor and F&B units.
- Progress Managing Agent mobilization and Building Management Strategy.
- Progress design and costings for public realm Mowbray Yard to the rear of the building.

Innovation Matrix:

- Develop the catering offer to reflect the University as a principle operator
- Develop the resourcing of the building to ensure that academic/industry engagement aspirations are realised
- Continue operational board to ensure that project benefits are realised

Innovation Precinct:

- Agreement of the principles of a potential alternative delivery model between the University and the Council
- Development of a viable business operating model and accommodation schedule
- Submission of a formal change control notification to the City Deal

23. Key Events Planned

Event Title	Date (Anticipated)	Role (e.g. Exhibitor, Attendee, Organiser)
Innovation Matrix Opening Ceremony	March 2025	TBA by University Senior Leadership Team



Project Title	Yr Egin – Creative Digital Cluster		Geraint Flowers
Local Authority Lead	Carmarthenshire County Council		
Project Delivery Lead	University of Wales Trinity St Davis	Reporting Period	Q2 2024/25
SRO	Professor Elwen Evans		
Budget			
Total Budget			£25.17m
City Deal			£5m
Public			£18.7m
Private			£1.5m

1. Scorecard		
Category	RAG	Reasoning
Delivery	↑	<p>Increasing economic uncertainty and Covid implications impacting on levels and nature of demand. Following Phase 1 Lessons Learned exercise, an updated Creative Sector demand analysis has identified a significant change in the type of target companies (by financial size) and nature of provision required (bespoke support services rather than leased floorspace).</p> <p>The University’s Senior Leadership team has changed in the past year. This has resulted in a pause to align potential capital expenditure with wider institutional finances. This review has impacted on the project timeline.</p>
Scope	↔	Project team moving forward with Change notification for Egin Phase 2 but this will only be submitted when the new University Senior Leadership Team have agreed the direction of travel for the wider institution.
Resources	↔	The University’s City Deal Project resource has been working on wider institutional priorities and will need to re-align to the delivery of Egin Phase 2 when the direction of travel has been agreed

Qua		ringReport
Finance	↔	Some financial slippage has been identified which may put the Programme / Project's scope, time, cost, and/or benefits at risk. The reason for this is that the University's Senior Leadership team has changed in the past year. This has resulted in a pause to align potential capital expenditure with wider institutional finances. =
Stakeholder Engagement	↔	No change

24. Portfolio Benefits Summary Yr Egin

	Business Case Target	Achievement to Date	Achievement this Quarter
Investment (£m)	25.17	14.90	An economic analysis has been undertaken on the Egin 1 Project. It has been agreed that this will be presented to Joint Committee
Jobs Created (FTE)	427	117	
Economic Impact (£m)			

1. Portfolio Benefits Summary Innovation Matrix

	Business Case Target	Achievement to Date	Achievement this Quarter
Investment (£m)	-	-	An economic analysis has been undertaken on the Egin 1 Project. It has been agreed that this will be presented to Joint Committee
Jobs Created (FTE)	-	6	
Economic Impact (£m)			

2. Programme / Project Assurance							
Stage	Current DCA Rating	Total Number of Recommendations	Number of Recommendations Outstanding	Next Review Date	JC Approved BC	JC Approved Revised BC	Next Planned BC Revision
Yr Egin Phase 1							
Gateway 5	Green				August 2018	March 2019	
Yr Egin Phase 2							
Gateway 1-2	Green						

3. Procurement Pipeline							
Project	Contract Value	Timeline (Calendar Year)	Design Date	Procurement Date	On site Date	Completion Date	
Creative Business Hub Phase 2	TBC	Previous Quarter	Q3 2022 – Q4 2024	Q1 2025	Q3 2025	Q4 2026	
		Current Quarter					
		Key Notes relating to any changes	The University’s Senior Leadership team has changed in the past year. This has resulted in a pause to align potential capital expenditure with wider institutional finances. This review has impacted on the project timeline.				
		Change Management Reference					

4. Key Achievements this Quarter

Yr Egin

- University has begun drafting Change Notification that will encapsulate the proposed change to the Egin Phase 2 project

5. Key Activity Planned

Yr Egin

- University to complete initial Change Notification to evidence the requirements for Egin Phase 2 and document the rationale behind the change in delivery methodology
- Ongoing financial development to understand new project cost requirements etc.
- Further engagement with creative and digital sector to ensure that the proposed Egin Phase 2 project will satisfy requirements going forward

6. Key Events Planned

Event Title	Date (Anticipated)	Role (e.g. Exhibitor, Attendee, Organiser)



Project Title	HAPS	Programme Lead	Oonagh Gavigan
Local Authority Lead	Neath Port Talbot County Borough Council		
Project Delivery Lead	Neath Port Talbot County Borough Council	Reporting Period	Q2 2024/25
SRO	Nicola Pearce		
Budget			
Total Budget			£505.5m
City Deal			£15m
Public			£114.6m
Private			£375.9m

1. Scorecard		
Category	RAG	Reasoning
Delivery	↔	Project Delivery is well underway with a large proportion of the HAPS Financial Incentives Fund now been allocated to a variety of housing developments across the region.
Scope	↔	The scope of the project remains aligned to the business case.
Resources	↔	Resources remain unchanged, with three members of staff members making up the HAPS project team. Additionally, a Marketing Apprentice has also joined the team to support promotional and marketing activity.
Finance	↔	Project is proceeding according to budget – a reprofile of investments is now required to more accurately reflect the timeline of housing developments completion dates, as per the Financial Incentive Fund allocations.
Stakeholder Engagement	↔	Stakeholder engagement is progressing well. A communications plan is in place and the project team continue to seek methods of engagement with various stakeholder groups to meet the project objectives.



1. Portfolio Benefits Summary			
	Business Case Target	Achievement to Date	Achievement this Quarter
Investment (£m)	505.50	80.30	14.3m
Jobs Created (FTE)	1804	10	Tracking exercise to be undertaken
Economic Impact (£m)			

2. Programme / Project Assurance							
Stage	Current DCA Rating	Total Number of Recommendations	Number of Recommendations Outstanding	Next Review Date	JC Approved OBC	JC Approved Revised BC	Next Planned BC Revision
PAR	Amber	6	1	Q4 2024/25	May 2021	-	Q4 2024/25

3. Procurement Pipeline							
Project	Contract Value	Timeline (Calendar Year)	Design Date	Procurement Date	On Site Date	Completion Date	
Monitoring & Evaluation Services	£1m	Previous Quarter	Q4 2021	Q1 2022	Q1 2023	Q4 2027	
		Current Quarter					
		Key Notes relating to any changes	No changes – contract is delivering aligned to contract agreement				
		Change Management Reference					



Financial Incentives Fund	£5.75m	Previous Quarter	Q1 2024	Q1 2023	2023	Q4 2027	
		Current Quarter					
		Key Notes relating to any changes	A large part of this funding has been allocated and delivery is progressing well.				
		Change Management Reference					
Regional Supply Chain Fund	£7m	Previous Quarter	Q4 2021	Q2 2024	-	-	
		Current Quarter					
		Key Notes relating to any changes					
		Change Management Reference					

25. Key Achievements this Quarter

Project Development

- Regular meetings now in place with the Regional LAEP staff to ensure co-ordination and opportunities maximised
- Content created as part of the collaboration with Tai Tarian and Cardiff Uni’s Welsh School of Architecture to share the ‘journey’ of the HAPS demo houses in NPT, funded through Shared Prosperity Funding.
- Agreement for Rewise to attend Ysgol Cwm Brombil in February 25 to deliver workshops, funded by Skills & Talent, aligned to the work at the Demo Houses.
- Arranged for UWTSO to take their CWIC trailer to Ysgol Cwm Brombil school to support the learning of the HAPS Demo houses to school students.
- Agreed a further 2 developments (in principle) to receive HAPS funding through the Financial Incentives Fund.
- Supported the launch of the second phase of funding for the PBIAA ‘Impact Delivery Call’ ensuring alignment to benefit HAPS activities and objectives.
- Attended (will continue to support) the Net Zero Carbon Hwb Skills and Training Group arranged by Welsh Government.
- Now working with Development Bank of Wales to share information and ensure all housing developments are maximising the opportunity for creating HAPS homes.

26. Key Activity Planned

Project Development

- Facilitate arrangements for Local Authority Councillors from across the Region to attend SO Modular Factory Visit and Site visit at Tai Tarian’s County Flats development – to take place 27th Nov 24
- Launch ‘expression of interest’ stage for HAPS Supply Chain Development Fund.
- Continue to plan online / web content to raise awareness of FIF Projects, monitoring information and lessons learned. This first stage will include an initial outline of projects and baseline information.
- Continue to seek opportunities to maximise remaining Financial Incentive Fund to address any gaps not yet filled.

27. Key Events Planned

Event Title	Date (Anticipated)	Role (e.g. Exhibitor, Attendee, Organiser)
SO Modular and HAPS Site Visit for Local Authority Councillors	27 th November 2024	Organiser
HAPS Demo House – completion	February 2025	Organiser



Project Title	Pembroke Dock Marine	Programme Lead	Matt Jones
Local Authority Lead	Pembrokeshire County Council		
Project Delivery Lead	Pembrokeshire County Council	Reporting Period	Q2 2024/25
SRO	Rachel Moxey		
Budget			
Total Budget		£65.7m	
City Deal		£28m	
Public		£19.3m	
Private		£18.4m	

1. Scorecard		
Category	RAG	Reasoning
Delivery	↔	PAR review completed in Sept / Oct 23, which concluded PDM is mostly green with some Amber (focusing on Outcome and Impact related benefit realisation)
Scope	↔	
Resources	↔	
Finance	↔	
Stakeholder Engagement	↔	



1. Portfolio Benefits Summary			
	Business Case Target	Achievement to Date	Achievement this Quarter
Investment (£m)	65.70	56.5	
Jobs Created (FTE)	1881	77	
Economic Impact (£m)			

2. Programme / Project Assurance							
Stage	Current DCA Rating	Total Number of Recommendations	Number of Recommendations Outstanding	Next Review Date	JC Approved BC	JC Approved Revised BC	Next Planned BC Revision
PAR	Amber / Green			TBC	January 2020	September 2023	

3. Procurement Pipeline						
Project	Contract Value	Timeline (Calendar Year)	Design Date	Procurement Date	On Site Date	Completion Date
Marine Energy Engineering Centre of Excellence (MEECE)						
Vessel hire for deployments in META	£26k	Previous Quarter	-	2021	On Going	On Going
		Current Quarter				
		Key Notes relating to any changes	Complete, no immediate deployments expected			
		Change Management Reference				

Vessel Charter	£47,040k	Previous Quarter	-	N/A	2023	On Going	
		Current Quarter					
		Key Notes relating to any changes	Complete, no further immediate deployments expected				
		Change Management Reference					
META Berthing Fees	£196k	Previous Quarter	-	2021	On Going	On Going	
		Current Quarter					
		Key Notes relating to any changes	Complete, no further immediate deployments expected				
		Change Management Reference					
Civils for X-Band Radar at St Anne's Head	<£25k	Previous Quarter	-	2024	Expected 2024	Expected 2024	
		Current Quarter			Expected Nov 24	Expected Dec 24	
		Key Notes relating to any changes					
		Change Management Reference					
Marine Energy Test Area (META)							
Legal Support	£10k	Previous Quarter	-	2024	-	-	
		Current Quarter					
		Key Notes relating to any changes					
		Change Management Reference					

Pembrokeshire Demonstration Zone (PDZ)

PDZ had no Procurements in Previous or Current Quarter. Q3 will see a number of procurements relating to the MHHK / PDZ project.		Previous Quarter					
		Current Quarter					
		Key Notes relating to any changes					
		Change Management Reference					

1. Key Achievements this Quarter

PDI update

Enhancement to Carriage Drive for the community.

PDZ update

Milford Haven Hydrogen Kingdom – Grant Offer letter signed.

Project leverages £70k of SBCD Funding & creates £1.44m of funded activity from Innovate UK, Ofgem's Network Innovation Allowance and Private Sector Funding. Screenshot below from Project Dashboard on Innovate UK's Innovation Funding Service.

	Total eligible costs
CELTIC SEA POWER LIMITED (Lead)	£244,002.00
ERM LIMITED	£776,453.00
OFFSHORE RENEWABLE ENERGY CATAPULT	£215,803.00
WALES & WEST UTILITIES LIMITED	£204,731.00
Totals	£1,440,989.00

MHHK will help develop engineering design for a commercial investment into the PDZ using ERM's Dolphyn Hydrogen technology.

META update

PEBL successfully completed trials of remote monitoring stations.
ROV site surveys and survey for Exo Engineering.

MEECE update

MH:HK project updates as for PDZ above.
Attended Western Gateway Convention, promoting MEECE/PDM.

2. Key Activity Planned

PDI

Completion of PDI, including sign off following 12-month defect period.

PDZ

Preparation and Delivery of MHHK related procurements (Target).

Legally reviewed Consenting Envelop / Strategy for High Medium and Low Use Capacity Projects (Jan – 25).
Consenting Roadmap with Milestones and Risks / Class 3 Cost estimate / Survey Schedule and Scope (Mar / Apr 25).

META

Crown Estate visit to META.
Ocean Energy Europe Conference in Scotland.
Pre-deployment prep for Porpoise Power and CGEN test programmes.

MEECE

Beginning development of JIP proposal to investigate biofouling of cables and mooring systems in the Celtic Sea environment.

Bidding for Agile Cymru funding for Irish Sea decommissioning study/circular economy project.

3. Key Events Planned

Event Title	Date (Anticipated)	Role (e.g. Exhibitor, Attendee, Organiser)
Celtic Sea All Party Parliamentary Group	November 4 th	Matt Hodson COO attending for CSP / PDZ. Paul Ellsmore attending for MEECE/OREC
Future Energy Wales	November 12 th / 13 th	Brad Davies attending as part of ORECs Stand promoting PDZ, MHHK and S3.
Marine Energy Wales Members Summit	November 28 th	All PDM Partners Attending.
Ocean Energy Europe	November 5 th / 6 th	MEW attending promoting PDM & META as part of Wales Offer. Rebecca Jeffrey, Simon Cheeseman attending representing OREC/MEECE
Clean Maritime Conference, Liverpool	November 14 th	Paul Ellsmore attending



Project Title	Campuses	Programme Lead	Clare Henson
Local Authority Lead	City and County of Swansea		
Project Delivery Lead	Swansea University	Reporting Period	Q2 2024/2025
SRO	Keith Lloyd		
Budget			
Total Budget			£135.8m
City Deal			£15m
Public			£58m
Private			£62.2m

1. Scorecard		
Category	RAG	Reasoning
Delivery	↔	Delays with the funding agreement have started to affect the timeline of the project. Funding agreement signed January 2024. 3 separate change notifications (ILS Singleton, Morriston Management, Access Route) will be submitted to reprofile timelines of outputs. Mitigating actions formulated and circa £4M approved for Singleton phase 1 by Swansea University. Delivery and finance red due to funding agreement only being signed.
Scope	↔	Scope of the project remains unchanged as per the Business case however particular focus is on the affordability of the Phase 1 Singleton development and Morriston Management Centre. Outputs, Outcomes and Impacts in progress, evidence being gathered.
Resources	↔	
Finance	↔	Sketty lane building and circa £4M approved for Singleton phase 1 by Swansea University. Delivery and finance red due to funding agreement only being signed.
Stakeholder Engagement	↔	Continued positive engagement with multiple stakeholders



2. Portfolio Benefits Summary

	Business Case Target	Achievement to Date	Achievement this Quarter
Investment (£m)	135.79	2.70	
Jobs Created (FTE)	1120	5	0

3. Programme / Project Assurance

Stage	Current DCA Rating	Total Number of Recommendations	Number of Recommendations Outstanding	Next Review Date	JC Approved OBC	JC Approved Revised BC	Next Planned BC Revision
PAR	Amber / Green			Q4 2024/25	October 2021	-	March 2025

4. Procurement Pipeline

Project	Contract Value	Timeline (Calendar Year)	Design Date	Procurement Date	On Site Date	Completion Date	
Phase 1a Morrision Refurbishment	Circa £1.25m	Previous Quarter	Q3 2023	Q1 2025	Q3 2025	Q1 2026	
		Current Quarter	Q3 2023	Q1 2025	Q3 2025	Q1 2026	
		Key Notes relating to any changes					
		Change Management Reference		Change notification to be submitted			
Phase 1b Campuses Building	Circa £17m	Previous Quarter	Q4 2022	Q3 2023	Q4 2024	Q3 2026	
		Current Quarter	Stage 2 completed	Stage 3 Q3 2024 completed	Stage 4 Q4 2024 in progress	Q3 2026	
		Key Notes relating to any changes					

		Change Management Reference	Change notification to be submitted



28. Key Achievements within the Quarter

- Continued workstream meetings held with WS1 Morrision Management Centre, WS2 Sketty Lane, WS3 Education, WS4 Enterprise and Innovation, WS7 Research, WS8 Health and Wellbeing WS9 Morrison Link Road, Singleton Phase 2
- WS2; Sketty lane
 - Tender submissions of 5 principal contractors reviewed. Procurement process followed; Main contract awarded 5th September 2024.
 - Design review to be undertaken upon appointment and planning to be submitted.
 - Public consultation event took place on Thursday 13th June from 8am until 6:30pm. Wider consultation undertaken by the wider team.
- 5G Vodafone bid – Continuing to progress. Change notification approved by Digital Infrastructure project.
- Continued development of key business relationships and development of research and innovation collaborations
- Benefits
 - 70 Cluster companies signed up to the NNIISH network.

29. Key Activity Planned

- WS1 - Morrision Management Centre - Further development on tender pack; detail designs/ requirements
- WS2 - Sketty Lane Design review to be undertaken upon appointment and planning to be submitted
- WS3 - Task & finish group being established to explore opportunities for new courses. External funding opportunities, (e.g. Skills and Talent), being pursued to fund new courses.
- WS4 and 5 – Continued discussions with Vodafone UK senior leadership and other stakeholders to develop cluster of companies and commercial opportunities
- NNIISH newsletter distributed Oct 2024.

30. Key Events Planned

Event Title	Date (Anticipated)	Role (e.g. Exhibitor, Attendee, Organiser)
NNIISH Network event scheduled	January 2025	Organiser
HNA Third Sector event	February 2025	Organiser