



Swansea Bay City Region Joint Committee - 30 July 2024

Swansea Bay City Deal Quarterly Portfolio Monitoring

Purpose:	To inform Joint Committee of the SBCD Quarterly Monitoring Report for both the SBCD Portfolio and its constituent programmes / projects
Policy Framework:	Swansea Bay City Deal (SBCD) Joint Committee Agreement (JCA)
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Legal Officer:	Debbie Smith (Deputy Chief Legal Officer)
FOR INFORMATION	

1. Introduction

- 1.1 SBCD Quarterly Monitoring Report for the SBCD Portfolio and its constituent projects provides the Programme (Portfolio) Board with a summary of key activity for Q1 2024/25 and current quarter planned activity.

2. Background

2.1 Appendix A: Dashboard Quarterly Monitoring

A summary of all the Quarterly Reporting documentation. It was agreed by Joint Committee that the following components would be included in the initial iteration in quarterly monitoring dashboards:

Item	Theme	Update	Annex
1.	Programme / Project RAG Status	Pentre Awel - <u>Delivery</u> - Updated to Amber. A revised construction programme has been agreed in the period which re-casts the Zone 1 handover date to Q1 2025 for primary areas of the building.	A / B
3.	Portfolio Red Risks	Red Risks remain at 5. No change	A
4.	Portfolio Red Issues	No Red Issues, no change.	A



5.	Benefits Realisation	Increase in jobs created from 597 to 615 due to an increase with Pentre Awel	C
6.	Financial Management	Detailed information is in the Quarterly Financial Monitoring Report will be a separate Agenda item	-
9.	Communications & Engagement & Business Engagement	Part of Quarterly Monitoring Report	B
	Gateway Review Action Plan	Latest progress on the Gateway Review Actions	D
10.	Procurement Pipeline	As below table	F
11.	Construction Impact Assessment	This report shows an estimated £43.5m shortfall across the portfolio due the current pressures affecting the construction sector. No change since last quarter.	G
12.	Internal Audit Recommendations Report	Update on recommendations 2022/23 & 2023/24	E

2.2 Appendix B: The SBCD Quarterly Monitoring Report is made up of 2 levels with several components

- Portfolio
 - Communications and Marketing
- Programmes / Project
 - Scorecard with status summary
 - Previous quarter achievements and current quarter planned activities
 - Outputs

2.3 Appendix C: Benefits Realisation

The SBCD Benefits Register captures the annualisation of Portfolio benefits for Investment, and Jobs that will be delivered up to 2032/33

Increase in jobs created from 597 to 615 due to an increase with Pentre Awel (18)

Total Investment increased from £289.29m to £318.23 due to an increase with Pentre Awel and PDM

2.4 Appendix D: Portfolio Gateway 0 Review Action Plan

The SBCD Portfolio Action Plan available in Appendix D has been developed in response to the recommendations made in the Gateway 0 review undertaken in July 2023

The Action Plan is a 'live' document, updated on a monthly basis with the potential to expand the scope of the plan to incorporate other work areas of the PoMO. As such it will be the Portfolio Action Plan and a key operational document for overseeing the timely and effective delivery of the forward work programme of the SBCD PoMO.

2.5 Appendix E: Internal Audit Action Plan

An Internal Audit was completed April 2024 with a Substantial (Green) rating awarded. The Action Plan highlights progress made on the 5 recommendations listed in the Audit Report from 2022/23. 2 out of 5 complete, 3 on going. 2 New Recommendations added for 2023/24.

2.6 Appendix F: Procurement Pipeline

The SBCD has an agreed set of procurement principles that outline the expected approach for its programmes and projects to follow. Achieving the maximum of community benefit and social value are primary considerations of these principles.

This procedure accepts that there is an obligation in the WPPS for the public sector to report community benefits annually for projects over £1m, utilising an acceptable method such as the WG community benefits toolkit. The SBCD procurement principles acknowledge this requirement.

The SBCD Procurement Pipeline details the route of procurement, start and completion date and contract value which covers the design and construction phase of the SBCD Programmes and Projects

Changes reflect that the projects and programmes are in delivery and maturing their procurement plans with more accurate delivery target from contractors.

Project/programme procurement movement this quarter include:

Table 1

Digital Infrastructure	<ul style="list-style-type: none">• Connected Places completion date moved from Q4 2025 to Q1 2026.
Pentre Awel	<ul style="list-style-type: none">• Zone 1 Construction - Completion date moved from Q4 2024 to Q2 2025• Zone 1 EV Charging Operator - Procurement date moved from Q2 2024 to Q3 2024• On Site date moved from Q4 2024 to Q1 2025. Completion date now TBC• Zone 1 Site Security - On site date moved from Q4 2024 to Q1 2025.• Zone 1 - Leisure Equipment - Procurement date moved from Q2 2024 to Q3 2024. On site date moved from Q4 2024 to Q1 2025. Completion date now added Q1 2025.• Zone 1 Interior Designer - Procurement date moved from Q2 2024 to Q3 2024. On site date moved from Q3 2024 to Q1 2025. Completion date now added Q1 2025.
PDM	<ul style="list-style-type: none">• MEECE - Added new item - Civils for X-Band Radar at St Anne's Head

2.7 Appendix G: Construction Impact Assessment

The purpose of the Construction Impact Assessment Summary is to combine cost/risk/issues and impact assessment to highlight and quantify the specific cost

increases/risks/issues currently being experienced throughout the construction industry and the resulting effect across the SBCD Portfolio.

SBCD Programme Board and Joint Committee have requested that all programmes and projects assess their current status and ongoing monitoring with regards the potential impact these construction challenges will have on the successful delivery of the portfolio and the constituent programmes and projects.

The current report is in a new format that presents the information more concisely.

This report shows an estimated £43.5m shortfall across the portfolio due the current pressures affecting the construction sector. No change since last reported to Joint Committee in June 2024.

Table 1 shows a summary of risks identified in Programme / Project returns. 1 new Risk added for Pentre Awel - Delays to Construction Company which has added an extra 1 Red for Time, 1 Amber for Reputation, 1 Amber for Cost and 1 Green for all other categories.

Table 1

Impact Field	Scope	Targets	Time	Reputation	Stakeholder/ Partnerships	Costs	Procurement	Resources
Risk / Issue								
Red	1	0	8	0	0	4	0	0
Amber	11	20	17	20	12	24	18	5
Green	34	26	21	26	34	18	28	41

3. Financial Implications

3.1 There are no financial implications associated with this report. Portfolio financial monitoring will be reported separately through the Accountable Body.

4. Legal Implications

4.1 There are no legal implications associated with this report.

5. Alignment to the Well-being of Future Generations (Wales) Act 2015

5.1 The SBCD Portfolio and its constituent projects are closely aligned to the Well-being of Future Generations (Wales) Act 2015 and the seven well-being goals for Wales. These alignments are outlined in a Portfolio Business Case for the SBCD, as well as in individual project business cases.

Background Papers: None

Appendices:

- A: Dashboard Quarterly Monitoring
- B: SBCD Quarterly Monitoring Report
- C Benefits Realisation
- D: Portfolio Gateway 0 Action Plan
- E: Internal Audit Action Plan
- F: Procurement Pipeline
- G: Construction Impact Assessment